

BOARD OF GOVERNORS
Rutgers, The State University of New Jersey
June 17, 2025

A meeting of the Board of Governors of Rutgers, The State University of New Jersey, was held on Tuesday, June 17, 2025, at 12:00 p.m. in the Board Room at Winants Hall in New Brunswick, New Jersey. Ms. Amy Towers, Chair of the Board, presided.

Present and constituting a quorum were Angelson, Copeland, Crosta, DiMartino, Dougherty, Helmy, Lal, Manigan, Piazza, Schwartz (via Zoom), Taffet, Taylor, Towers, and Zubair.

Present was Mansue, Chair of the Board of Trustees.

Also attending were Foster, Pierce (via Zoom), and Searcy (via Zoom), senate representatives to the Board of Governors.

Attending for the University administration were Ballentine, Branch, Calcado, Conway, Farmer, Fernández, Gower, Holloway, Melillo, Moghe, Norin, Pastva, Pfeiffer, Richtermeyer, Robinson, Strom, and Zwick.

ANNOUNCEMENT PURSUANT TO CHAPTER 231, PUBLIC LAW 1975
(OPEN PUBLIC MEETINGS ACT)

Ms. Towers called on Ms. Kimberlee Pastva, Secretary of the University, who announced that pursuant to Public Law 1975, Chapter 231 (Open Public Meetings Act) public notice of this meeting was filed on June 26, 2024 with the Office of the Secretary of the State of New Jersey and three newspapers, the *Cherry Hill Courier-Post*, the *New Brunswick Home News Tribune*, and the *Newark Star-Ledger*. Public notice of the meeting was posted in the following University Libraries: The Alexander Library, New Brunswick; the Dana Library, Newark; and the Robeson Library, Camden. Pursuant to Public Law 2020, Chapter 11, public notice of the meeting was posted on the Rutgers Website, under Governing Boards.

CONFLICT OF INTEREST STATEMENT

Secretary Pastva asked the members of the Board if they had read the meeting agenda and supporting documents and if anyone had a possible conflict of interest to disclose. Board members indicated that no conflicts existed.

RESOLUTION TO CONDUCT CLOSED SESSION

Ms. Towers called on Mr. Tilak Lal, Vice Chair of the Board of Governors, who read and moved the following resolution:

BE IT RESOLVED, that the Board meet in immediate closed session on this date, June 17, 2025, to discuss personnel matters, including academic appointments with tenure, academic promotions with tenure, an administrative appointment with tenure; and matters falling within the attorney-client privilege; in accordance with Chapter 231, Public Law 1975, Section 7, Items b(7) and (8). Any necessary action related to the tenure appointments is expected to be taken in the open session immediately following the closed session.

The motion was seconded, unanimously approved, and the Board of Governors moved into Closed Session.

RESUMPTION OF OPEN SESSION

The Board resumed the public session of the meeting at approximately 1:10 p.m.

MEMORIAL RESOLUTION – GENE O’HARA

Ms. Towers asked Mr. Gary Taffet to present the Memorial Resolution honoring Gene O’Hara:

Let it be recorded in deepest sorrow that Gene O’Hara, an inductee of the Rutgers Hall of Distinguished Alumni, who faithfully served the University as a member of the Board of Trustees and the Board of Governors, passed away on May 4, 2025.

Throughout Gene’s extraordinary 39 years of service to Rutgers, beginning with his appointment as a Charter Trustee in 1986, then as a Public Governor, Public Trustee, Alumnus Trustee, and Trustee Emeritus, he always demonstrated his steadfast devotion to the University’s students and all members of the Rutgers community. Gene’s legacy includes his tenures as Chair and Vice Chair of the Board of Governors, where his exemplary leadership helped shepherd Rutgers through transformative moments as it established itself as one of the nation’s finest research universities.

A native son of Newark and proud graduate of University College–Newark, Gene took night courses while embarking on his career at Prudential Insurance Company, where he gained a keen understanding of the needs of students, including those who studied part-time and at night, or who came from inner-cities, which inspired him to work tirelessly to ensure that Rutgers provided those young learners with the resources they needed to succeed.

During his service on the Boards, Gene enrolled in classes to gain a better understanding of the student experience, and he supported initiatives that led to the establishment of the Academic Health Division; played a vital role in the transformation of undergraduate education that led to the establishment of the School of Arts and Sciences at Rutgers–New Brunswick; and chaired the Task Force on Alumni Relations, which established the Rutgers University Alumni Association.

Gene also led the search that led to the appointment of Richard L. McCormick as the University’s 19th President, and under his leadership as Chair of the Board of Governors, Rutgers conducted a comprehensive study on the perception of the University, which resulted in numerous University-wide branding initiatives that continue to influence Rutgers.

Gene’s extraordinary accomplishments in support of Rutgers were recognized with the Scarlet Oak Meritorious Service Award from the Rutgers Excellence in Alumni Leadership Program and an Honorary Doctorate of Humane Letters, which was bestowed upon him in 2004.

BE IT RESOLVED THEREFORE, that as an expression of the Boards’ grateful remembrance of Gene O’Hara’s dedication to Rutgers, The State University of New Jersey, this memorial resolution shall be recorded in the minutes of the Board of Governors and the Board of Trustees, and a copy shall be sent to his family along with our heartfelt and deepest condolences.

On motion and duly seconded, the Board unanimously approved the Memorial Resolution honoring Gene O’Hara.

MATTERS PRESENTED BY THE CHAIR

Resolution Recognizing President Jonathan Holloway. Ms. Towers called on Mr. Tilak Lal, Vice Chair of the Board of Governors, who presented the Resolution Recognizing President Jonathan Holloway:

WHEREAS, Jonathan Holloway has demonstrated innovative and inspiring leadership during his tenure as the 21st President of Rutgers, The State University New Jersey, and he has guided the University to new heights and stature as one of the nation's finest public research institutions while deftly handling numerous unprecedented challenges; and

WHEREAS, Dr. Holloway began his presidency in 2020, in the midst of the COVID-19 pandemic, and he took immediate measures that encouraged the success and well-being of students and instilled a spirit of unity during a time of remote learning; and

WHEREAS, President Holloway secured Board of Governors approval for the integration of the University's two medical schools, which will position Rutgers School of Medicine as one of the largest public medical schools in the country and strengthen Rutgers' commitment to provide innovative and comprehensive health education and meet the evolving needs of students, faculty, patients, and the people of New Jersey; and

WHEREAS, Rutgers' performance in national rankings of universities during Dr. Holloway's tenure has been superb, as Rutgers–New Brunswick ranked fifteenth among national public universities in the 2025 U.S. News & World Report college rankings, and all three campuses earned placement among the nation's top 50 public universities; and

WHEREAS, always demonstrating his heartfelt and abiding commitment to strengthening democracy through engagement and peaceful discourse, Dr. Holloway taught first-year students the roles and responsibilities of citizenship during his Byrne Seminars, which featured engaging conversation with notable leaders including Senator Cory Booker, news broadcaster Mike Emanuel, and former Secretary of State Condoleezza Rice; and

WHEREAS, President Holloway ingrained his commitment to democracy into the fabric of the University through the Rutgers Scarlet Service Internship Program and the establishment of the Rutgers Democracy Lab, which will encourage generations of students from all disciplines to become active and influential members of their communities through civic engagement, research, and public service; and

WHEREAS, navigating an array of challenges ranging from a pandemic to a labor strike, from on-campus protests to dramatic changes in the federal landscape, Dr. Holloway made thoughtful and effective decisions while upholding Rutgers' values, its academic mission, and its commitment to the fundamental principles of freedom of speech and expression; and

WHEREAS, President Jonathan Holloway informed the Board of Governors of Rutgers, The State University of New Jersey, that he will step down from the position at the end of the 2024-2025 academic year;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors extends its profound gratitude to President Holloway for his unwavering leadership through the challenges faced by the University during his tenure; and

BE IT FURTHER RESOLVED that the Board commends President Holloway for his exemplary leadership in elevating Rutgers University's national stature; for championing

educational access through his fundraising for Scarlet Promise Grants and need-based financial aid; for steadfastly upholding academic freedom and freedom of speech; and for fostering a university culture that cultivates citizen leaders among all Rutgers graduates.

The motion was seconded, and there being no discussion, the Board unanimously approved the resolution recognizing President Jonathan Holloway.

Resolution Recognizing Prabhas V. Moghe, Executive Vice President for Academic Affairs. Ms. Towers called on Dr. James Dougherty to present the Resolution Recognizing Prabhas V. Moghe, Executive Vice President for Academic Affairs:

WHEREAS, Prabhas Moghe has rendered thirty years of dedicated service to Rutgers, including his outstanding tenure as Executive Vice President for Academic Affairs and Distinguished Professor, during which he forged strategies and developed initiatives that strengthened the University's academic enterprise and helped establish its reputation as one of the nation's best public universities; and

WHEREAS, upon his appointment as Executive Vice President for Academic Affairs, Dr. Moghe was charged with leading University-wide faculty support programs and coordinating academic priorities across all chancellor-led units, and he has thoughtfully overseen the tenure and promotion processes; and

WHEREAS, motivated by his unwavering dedication to the University's students and their pursuit of excellence, Dr. Moghe has established and guided numerous inventive initiatives, including the Innovation, Design, and Entrepreneurship Academy ("IDEA"), where students address complex societal challenges through research and entrepreneurial thinking, and the Hatchery Innovation Studio, where students explore their passions and seek solutions through collaborations with faculty and innovators; and

WHEREAS, a distinguished member of the Rutgers faculty since 1995, Dr. Moghe has earned honors for teaching and his innovative research on tissue engineering and nanomedicine, including his efforts to discover better ways to illuminate and decode cells in pursuit of understanding how diseased cells can be removed and healthy cells can be injected into humans, and his research team has designed probes to light up cancer cells through a new window of light, thus allowing doctors to visualize and extract clusters more easily; and

WHEREAS, during his time at Rutgers, Dr. Moghe has also shared his expertise as Provost and Executive Vice Chancellor for Research and Academic Affairs; the inaugural Vice Chancellor for Research and Innovation at Rutgers University–New Brunswick; and as Research Director for the Rutgers School of Engineering's Alliances and Partnerships with Biomedical and Health Sciences, and he has advised many Ph.D. students and secured more than \$20 million in funding; and,

WHEREAS, Dr. Moghe's lab is also leading research that holds promise for stabilizing individuals with neurodegenerative disorders, such as Parkinson's and Alzheimer's, and his extraordinary accomplishments in addressing these challenges have earned him a place among this year's class of the American Association for the Advancement of Science fellows.

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, offers its gratitude to Prabhas V. Moghe for his visionary leadership and steadfast dedication to students, faculty, staff, and all members of the Rutgers community; and

BE IT FURTHER RESOLVED that the Board of Governors extends its sincere best wishes to Prabhas V. Moghe for his continued success as he embarks on the next chapter of his remarkable career as President of the University of Texas at Dallas.

The motion was seconded, and there being no discussion, the Board unanimously approved the resolution recognizing Prabhas V. Moghe.

Resolution Recognizing Mary I. DiMartino, Member of the Board of Governors. Next, Ms. Towers asked Mr. Jose Piazza to present the resolution recognizing Mary I. DiMartino, Member of the Board of Governors:

WHEREAS, we, your colleagues and friends, are pleased to salute your extraordinary commitment to Rutgers, The State University of New Jersey, as a member of the Board of Governors from July 1, 2019 to June 30, 2025; and

WHEREAS, a true Loyal Daughter of Rutgers, your service to your alma mater as a member of the Committee on Finance and Facilities, the Joint Committee on Investments, and most recently as Chair of the Committee on Audit from 2024 to 2025 ensured that the University continued to thrive, as your expertise in financial matters was invaluable in helping the University navigate complex and consequential issues; and

WHEREAS, you provided exemplary stewardship through your leadership as Chair of the Committee on Health Affairs from 2019 to 2020 and as a member of the Governors Executive Committee, and your contributions to the Committee on Academic and Student Affairs and the Camden Board of Directors were vital and deeply appreciated; and

WHEREAS, as a proud alumna of Douglass College, you have championed the success of countless students through your dedicated involvement with the Associate Alumnae of Douglass College—as a mentor and a valued member of the Fund Development Committee—and have further demonstrated your deep commitment to all Rutgers students through your service on the Camden Board of Directors and your generous leadership gift to the Scarlet Promise Endowment; and

WHEREAS, as a member of the Board of Trustees from 2013 to 2019, you guided initiatives in support of the entire Rutgers community, especially during your tenures as Chair and Vice Chair of the Board, and you also ensured the longtime success of the Board through your contributions with the Trustees Executive Committee, Nominating Committee, and the Task Forces on Philanthropy, Assessment, and Legislative Engagement.

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, expresses its deepest gratitude and heartfelt thanks to Mary I. DiMartino for her support of the University and the Board of Governors, and extend their warmest best wishes for her continued success in all future endeavors as she continues to support the University community as an Emerita member of the Board of Trustees.

The motion was seconded, and there being no discussion, the Board unanimously approved the resolution recognizing Mary I. DiMartino.

Resolution Recognizing Heather C. Taylor, Member of the Board of Governors. Ms. Towers presented the resolution recognizing Heather C. Taylor, Member of the Board of Governors:

WHEREAS, your outstanding term with the Board of Governors comes to a close on June 30, 2025; and

WHEREAS, since your appointment as a Trustee Member of the Board of Governors in 2016, you have made invaluable contributions through your six years of service as Chair of the Committee on Audit, ensuring that the University remained on firm financial footing and in position to continue its essential mission to provide an affordable and excellent education in the face of numerous unique challenges; and

WHEREAS, you have left an enduring and indelible mark on the University through your thoughtful and sage counsel as a member the Governors Executive Committee, and demonstrated your unwavering commitment to Rutgers through your service on the Committees on Athletics, Health Affairs, and Audit, and as a member of the New Brunswick Advisory Committee; and

WHEREAS, a Loyal Daughter of Rutgers, your remarkable record of devotion to your alma mater is illustrated by your passionate service to the Rutgers Alumni Association and as a member of the Board of Trustees from 2009 to 2017, including your exemplary leadership as Vice Chair of the Board of Trustees and on the Joint Task Force on Governance; and

WHEREAS, your exceptional insight and leadership was instrumental in guiding the Board of Trustees through complex and mission-critical matters, particularly through your dedicated service on the Trustees Executive Committee, the Task Force on Health and Science Education, and your unwavering commitment to elevating the standard of Trustee philanthropy; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, warmly and appreciatively thanks Heather C. Taylor for her exemplary service to the Board and the entire University community; and

BE IT FURTHER RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, expresses its deepest gratitude and heartfelt thanks to Heather C. Taylor for her support of the University and the Board of Governors, and extend their warmest best wishes for her continued success in all future endeavors.

The motion was seconded, and there being no discussion, the Board unanimously approved the resolution recognizing Heather C. Taylor.

Recognition of Senate Representatives. Ms. Towers expressed her appreciation to the University Senate's representatives to the Board of Governors for their service on the Board for the year. Ms. Towers noted that all three representatives have been re-elected by the University Senate and will continue to serve as representatives to the Board in the upcoming year.

MATTERS PRESENTED BY THE PRESIDENT

Ms. Towers turned the floor over to President Holloway, who noted that it would be his last meeting as President of the University. He thanked the members of the Board of Governors for their commitment, adding that that last five years marked a period of incredible advancement for the University. President Holloway highlighted some of his cabinet's accomplishments, including significant gains in *U.S. News & World Report's* ranking of colleges and universities and the University's implementation of the Common App, which had a significant positive impact on enrollment. President Holloway also highlighted increases in fundraising during his tenure, including large increases in giving among alumni, which has resulted in growth of research, the

University's endowment, and the Scarlet Promise initiative. President Holloway also highlighted fellowships earned by Rutgers students across all campuses and progress that has been made toward the integration of the two medical schools. President Holloway stated that he has had transition discussions with President Designate Tate and that the University is well-positioned for future success. He then thanked the Board for giving him the opportunity to lead Rutgers and concluded his report.

PRESENTATION BY THE EXECUTIVE VICE PRESIDENT FOR ACADEMIC AFFAIRS

Ms. Towers turned the floor over to Dr. Prabhas Moghe, Executive Vice President for Academic Affairs, who provided the Board with a review of his office's accomplishments during his tenure, beginning with its efforts during the COVID-19 pandemic. He then reviewed initiatives that have de-siloed disciplines and discussed his office's commitment to encouraging student success through faculty research, innovation, and preparing students for their careers. Dr. Moghe continued by highlighting projects that promoted academic excellence, as well as programs that highlight the work of faculty members. He also reported on student success initiatives; honors earned by Rutgers students; and student enrollment. Dr. Moghe updated the Board on the New Brunswick campus' academic master plan and his cabinet's efforts to improve access, diversity, and outreach to out-of-state and international students, noting that the University has 18,000 first-generation undergraduate students and that Rutgers is recognized as a national leader in social mobility. Dr. Moghe also shared a slide on the Scarlet First website and reported that Rutgers will host the 2026 First Generation Lower Income Consortium annual conference. He then shared a video showcasing the accomplishments of a Rutgers–Newark first-generation graduate and concluded his presentation.

PRESENTATION BY THE SENIOR VICE PRESIDENT FOR RESEARCH

Ms. Towers called on Dr. Michael E. Zwick, Senior Vice President for Research, to share a report on Rutgers' research and innovation ecosystem. Dr. Zwick began by sharing the University's mission of teaching, research, and public service before providing a detailed update on the state of the research enterprise. He reported that while federal award terminations have been devastating for individual faculty members whose programs were terminated, the University's research enterprise is showing remarkable resilience. Dr. Zwick reported that grant submissions and the value of awards have increased, and that Rutgers may have a record year for research funding, which reflects the work that is being done at the University. He also shared a breakdown of the University's inventions, patents, and licenses and detailed three significant awards won by Rutgers faculty.

EXECUTIVE COMMITTEE

Proposed Slate of Nominations

Election of Officers of the Board of Governors for 2025-2026. Ms. Towers drew the Board's attention to the slate of nominations, turned the chair over to Mr. Lal, and left the room. On behalf of the Executive Committee, Mr. Lal presented the following nomination for Chair of the Board of Governors for the term July 1, 2025 to June 30, 2026:

Amy L. Towers

The motion was seconded, and there being no discussion, the Board unanimously approved the nomination for Chair of the Board of Governors for the term July 1, 2025 to June 30, 2026.

Mr. Lal offered his congratulations to Ms. Towers as she returned to the room. Ms. Towers resumed the Chair and asked Dr. Dougherty to leave the room. On behalf of the Executive Committee, Ms. Towers presented the following nomination for Vice Chair of the Board of Governors for the term July 1, 2025 to June 30, 2026:

James F. Dougherty

The motion was seconded, and there being no discussion, the Board unanimously approved the nomination for Vice Chair of the Board of Governors for the term July 1, 2025 to June 30, 2026.

Ms. Towers congratulated Dr. Dougherty as he returned to the room. On behalf of the Executive Committee, Ms. Towers then presented the following nominations for Officers of the Board of Governors for the term July 1, 2025 to June 30, 2026:

Treasurer – J. Michael Gower
Secretary – Kimberlee M. Pastva
Associate Secretary – Patrick L. Melillo

The motion was seconded, and there being no discussion, the Board unanimously approved the nominations for Officers of the Board of Governors for the term July 1, 2025 to June 30, 2026.

Next, Ms. Towers, on behalf of the Executive Committee, presented the nominations for Officers of the University Corporation for the term July 1, 2025 to June 30, 2026:

Treasurer – J. Michael Gower
Associate Treasurer – Jeffrey G. Boone
Secretary – Kimberlee M. Pastva
Associate Secretary – Patrick L. Melillo

The motion was seconded, and there being no discussion, the Board unanimously approved the nominations for Officers of the University Corporation for the term July 1, 2025 to June 30, 2026.

COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Ms. Towers called on Dr. James Dougherty, Chair of the Committee on Academic and Student Affairs, who reported that during its meeting on June 3, 2025, the Committee heard a summary of the Open Hearing on the University's Tuition, Fees, and Housing and Dining Charges for 2025-2026 and received updates on the resolutions to concerns expressed during that hearing. Dr. Dougherty added that the Committee endorsed proposed resolutions amending University Policy 10.2.8: Maximum and Minimum Loads; establishing the Bachelor of Arts in Elementary and Early Childhood Education Degree Program at the School of Arts and Sciences–Newark; establishing the Master of Science in Sustainability and Health Degree Program at the School of Public Health; and creating the Joanna Burger Endowed Legacy Professorship. He concluded by noting that the Committee also endorsed two candidates for academic tenure appointments, seventy-eight academic promotions and awards of tenure recommendations, an administrative appointment with tenure, and six professors to endowed chairs.

COMMITTEE ON FINANCE AND FACILITIES

Ms. Towers turned the floor over to Mr. Lal, Chair of the Committee on Finance and Facilities, who stated that the Committee met on June 3, 2025, during which it endorsed a formally-bid contract for dining services at Rutgers University–Camden. Mr. Lal then stated that the Committee heard updates on the Open Hearing on the University's Tuition, Fees, and Housing and Dining Charges for 2025-2026 and the outcomes of the administration's review of the concerns raised during that hearing. He added that the Committee also

received updates on the financial sustainability initiative and the federal landscape and heard financial reports for all Chancellor-led units.

COMMITTEE ON AUDIT

Ms. Towers turned the floor over to Ms. Mary DiMartino, Chair of the Committee on Audit, who reported on the Committee's meeting on May 29, 2025, during which members reviewed and discussed proposed amendments to its committee charge; heard from KMPG regarding the planned audit procedures, deliverables, and timeline for the FY25 audit, as well as new accounting standards; and heard from Mr. J. Michael Gower, Executive Vice President – Chief Financial Officer and University Treasurer, regarding enrollment, the budget, and the federal and state landscapes. Ms. DiMartino stated that the Committee also received updates on litigation related to Name, Image, and Likeness; the University's cybersecurity program; the University's Enterprise Risk Management process; the results of Audit and Advisory Services' self-assessment; and the annual audit plan.

COMMITTEE ON HEALTH AFFAIRS

Next, Ms. Towers asked Mr. Gary Taffet, Chair of the Committee on Health Affairs, to present his report. Mr. Taffet informed the Board that that the Committee met on June 5, 2025 and heard updates on the integration of the two medical schools to establish the Rutgers School of Medicine. Mr. Taffet added that the Committee also received a detailed report on Rutgers Health grants from Dr. Brian Strom, Chancellor of Rutgers Biomedical and Health Sciences ("RBHS") and Executive Vice President for Health Affairs, as well as a University Behavioral Health Care update and a financial update.

COMMITTEE ON INTERCOLLEGIATE ATHLETICS

Ms. Towers called on Mr. Hollis Copeland, Chair of the Committee on Intercollegiate Athletics, who stated that during its meeting on June 5, 2025, the Committee heard updates from Mr. Brandin Knight, Men's Basketball Associate Head Coach, Ms. Coquese Washington, Head Women's Basketball Coach, and Mr. Greg Schiano, Head Football Coach, who offered previews of their teams' upcoming seasons. Mr. Copeland then stated that the Committee also received a report from Mr. Thomas Thomasson Jr., Director of Athletics and Recreation at Rutgers University–Camden, as well as an update on the House v. NCAA settlement from Mr. Ryan Pisarri, Interim Director of Intercollegiate Athletics, and Mr. Matt Pottorff, Deputy Athletic Director and Chief Compliance Officer.

JOINT COMMITTEE ON INVESTMENTS

Ms. Towers turned the floor over to Mr. Gower, who stated that the Joint Committee on Investments met on June 10, 2025, during which it heard a report on the asset allocation model and performed its annual review of the Investment Policy Statement. Next, Mr. Gower noted that the Committee heard a report on the Long-Term Investment Pool; reviewed several portfolio updates; and endorsed two investment recommendations.

CONSENT AGENDA

Ms. Towers called upon Mr. Lal to introduce and move the Consent Agenda for vote. Mr. Lal asked if any members of the Board wanted to remove any items from the Consent Agenda for discussion. There being none, and upon recommendation of the Executive Committee, the Committee on Academic and Student Affairs, the Committee on Finance and Facilities, and the Committee on Health Affairs, Mr. Lal moved for approval the following agenda items:

- Approval of Minutes of the Board of Governors – April 24, 2025, May 19, 2025, and May 29, 2025.¹
- Proposed Recommendations to Membership on the Board of Managers of the New Jersey Agricultural Experiment Station

Reappointment for the Term July 1, 2025 to June 30, 2028

Brick Wenzel – Ocean County

Reappointments to the Statewide Advisory Committee for the Term July 1, 2025 to June 30, 2028

Gene Huntington – Environment

Maurice Sheets – Public Policy

- Proposed Recommendation to Membership on the School of Management and Labor Relations State Advisory Council

Appointment for the Term July 1, 2025 to June 30, 2028

Tennille McCoy – Public

Executive Committee

June 17, 2025

- Proposed Schedule of Meetings for 2025-2026

<u>BOARD OF GOVERNORS MEETING SCHEDULE</u> <u>2025-2026</u>	
<p>Thursday, October 16, 2025 – <i>Rutgers–Newark</i> (EST – 12:00 p.m. – 3:00 p.m.) (12:00 p.m. open session/12:05 p.m. closed session/ 1:00 p.m. open session)</p> <p>Tuesday, December 9, 2025 – <i>Rutgers–New Brunswick</i> (EST – 12:00 p.m. – 3:00 p.m.) (12:00 p.m. open session/12:05 p.m. closed session/ 1:00 p.m. open session)</p> <p>Wednesday, February 11, 2026 – <i>Rutgers–Camden</i> (EST – 12:00 p.m. – 3:00 p.m.) (12:00 p.m. open session/12:05 p.m. closed session/ 1:00 p.m. open session)</p>	<p>Thursday, April 23, 2026 – <i>Rutgers–New Brunswick</i> (EST – 12:00 p.m. – 3:00 p.m.) (12:00 p.m. open session/12:05 p.m. closed session/ 1:00 p.m. open session)</p> <p>Tuesday, June 23, 2026 – <i>Rutgers–New Brunswick</i> (Annual Meeting) (EST – 12:00 p.m. – 3:00 p.m.) (12:00 p.m. open session/12:05 p.m. closed session/ 1:00 p.m. open session)</p>

¹ Available Upon Request in the Office of the Secretary of the University

- Proposed Resolution Amending the Board of Governors' Charge to the Committee on Audit and Renaming it to the Committee on Audit, Risk and Compliance

WHEREAS, the Board of Governors of Rutgers, The State University of New Jersey, last revised its Charge to the Committee on Audit on October 6, 2022, as reflected in the minutes of that meeting; and

WHEREAS, during the Committee on Audit's annual review of the Charge it was determined that certain updates were necessary to accurately reflect the scope of the Committee's purview, meet new Global Internal Audit Standards, and align with administrative changes; and

WHEREAS, the scope of the Committee on Audit necessitates renaming the committee to the Committee on Audit, Risk and Compliance; and

WHEREAS, the members of the Committee on Audit determined it was appropriate to include specific metrics regarding individual compliance matters that should be reported to the Committee; and

WHEREAS, on June 17, 2025, the Executive Committee of the Board of Governors reviewed and endorsed the attached amendments to the Charge to the Committee on Audit for approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Executive Committee, the Board of Governors of Rutgers, The State University of New Jersey, approves the renaming of the Committee on Audit to the Committee on Audit, Risk and Compliance; and

BE IT FURTHER RESOLVED that the Board of Governors approves the attached revisions to its Charge to the Committee on Audit, Risk and Compliance with deletions shown in strikeout and additions underlined.

Attachment: Proposed Revisions to the Charge to the Committee on Audit

Committee on Academic and Student Affairs

June 3, 2025

- Academic Appointments with Tenure Recommendation.²
- Academic Promotions with Tenure Recommendations.³
- Administrative Appointment with Tenure Recommendations.⁴
- Proposed Resolution Amending University Policy 10.2.8: Maximum and Minimum Loads

² Available Upon Request in the Office of the Secretary of the University

³ Available Upon Request in the Office of the Secretary of the University

⁴ Available Upon Request in the Office of the Secretary of the University

WHEREAS, University Policy 10.2.8: Maximum and Minimum Loads was last reviewed on September 1, 1990; and

WHEREAS, the Rutgers University department of University Academic Affairs now desires to rewrite University Policy 10.2.8 via a minor policy update to align with the new policy formatting and structure as mandated in 50.1.13: Policy on Policies; and

WHEREAS, University Academic Affairs has corrected the titles of the Responsible Office and the Responsible Executive for the policy; and

WHEREAS, the policy will now include a definition of “Course Load” to clarify the subject matter of the policy, and the title of the policy has been revised to reflect this clarification; and

WHEREAS, the policy will now specify that the course loads each Chancellor-led Unit, and subsequently, their College or School uses to determine student enrollment status are specifically for maintenance of full-time or part-time student statuses.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the attached revised University Policy 10.2.8, entitled “Maximum and Minimum Course Loads,” with deletions shown in strikeout and additions underlined, effective immediately.

Attachment: Proposed Revisions to Policy 10.2.8: Maximum and Minimum Course Loads

- Proposed Resolution Establishing the Bachelor of Arts in Elementary and Early Childhood Education Degree Program at the School of Arts and Sciences–Newark

WHEREAS, the School of Arts and Sciences–Newark at Rutgers, The State University of New Jersey, seeks to establish a Bachelor of Arts in Elementary and Early Childhood Education degree program; and

WHEREAS, the proposed degree program has been designed to equip teachers to address the needs of diverse student populations in early childhood and elementary settings; and

WHEREAS, the proposed degree program has been reviewed by an external consultant who has recommended its approval, and resources to launch the program are in place; and

WHEREAS, the proposed program has been approved by the Faculty and the Dean of the School of Arts and Sciences–Newark Jacqueline S. Mattis, Interim Chancellor of Rutgers University–Newark Jeffrey Robinson, Executive Vice President for Academic Affairs Prabhav V. Moghe, and University President Jonathan Holloway; and

WHEREAS, on June 3, 2025, the Committee on Academic and Student Affairs reviewed the proposal establishing the Bachelor of Arts in Elementary and Early Childhood Education degree program and recommended its approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the establishment of the Bachelor of Arts (B.A.) in Elementary and Early Childhood Education degree program, to be offered by the School of Arts and Sciences–Newark; and

BE IT FURTHER RESOLVED that the Board of Governors affirms that the aforementioned degree program, under the standards of the Higher Education Restructuring Act of 1994, does not exceed or change Rutgers' mission, does not require significant new resources, and does not raise significant issues of duplication with existing New Jersey programs; and

BE IT FURTHER RESOLVED that, upon approval by the Board of Governors of the Bachelor of Arts in Elementary and Early Childhood Education degree program, notification will be forwarded to the New Jersey Office of the Secretary of Higher Education.

- Proposed Resolution Establishing the Master of Science in Sustainability and Health Degree Program at the School of Public Health

WHEREAS, the School of Public Health at Rutgers, The State University of New Jersey, seeks to establish a Master of Science in Sustainability and Health degree program; and

WHEREAS, the proposed degree program has been designed to equip students with the necessary skills to successfully work in the sustainability field and pursue a wide range of careers in the public and private sectors; and

WHEREAS, the proposed degree program has been reviewed by an external consultant who has recommended its approval, and resources to launch the program are in place; and

WHEREAS, the proposed program has been approved by the Faculty and the Dean of the School of Public Health Perry N. Halkitis, Chancellor of Rutgers Health Brian L. Strom, Executive Vice President for Academic Affairs Prabhas V. Moghe, and University President Jonathan Holloway; and

WHEREAS, on June 3, 2025, the Committee on Academic and Student Affairs reviewed the proposal establishing the Master of Science in Sustainability and Health degree program and recommended its approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the establishment of the Master of Science (M.S.) in Sustainability and Health degree program, to be offered by the School of Public Health; and

BE IT FURTHER RESOLVED that the Board of Governors affirms that the aforementioned degree program, under the standards of the Higher Education Restructuring Act of 1994, does not exceed or change Rutgers' mission, does not require significant new resources, and does not raise significant issues of duplication with existing New Jersey programs; and

BE IT FURTHER RESOLVED that, upon approval by the Board of Governors of the Master of Science in Sustainability and Health degree program, notification will be forwarded to the New Jersey Office of the Secretary of Higher Education.

- Proposed Resolution Creating the Joanna Burger Endowed Legacy Professorship

WHEREAS, the quality of the faculty is the most enduring hallmark of a great institution, and an endowed professorship provides a singular opportunity to recognize and sustain innovative intellectual work that embraces teaching, discovery, and public service; and

WHEREAS, a generous gift of \$520,000 has been pledged by Joanna Burger, Ph.D., and Michael Gochfeld, M.D., Ph.D., to create a professorship to honor Joanna Burger, and to support research in Behavioral Ecology within the Department of Ecology, Evolution, and Natural Resources; and

WHEREAS, the Joanna Burger Endowed Legacy Professorship is designed to honor, retain, or recruit tenured or tenure-track scholars in the field of Behavioral Ecology for service on the faculty of the University; and

WHEREAS, the creation of the Joanna Burger Endowed Legacy Professorship has been recommended by Executive Dean of the School of Environmental and Biological Sciences Laura Lawson, Rutgers University–New Brunswick Chancellor Francine Conway, Executive Vice President for Academic Affairs Prabhas V. Moghe, and University President Jonathan Holloway; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the establishment of the Joanna Burger Endowed Legacy Professorship.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the creation of the Joanna Burger Endowed Legacy Professorship; and

BE IT FURTHER RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, expresses its deep appreciation to the donor for their generosity and vision in endowing this professorship.

- Proposed Resolution Appointing Wanda J. Blanchett as a University Professor

WHEREAS, Rutgers University President Jonathan Holloway recommends Dr. Wanda J. Blanchett for a University Professorship; and

WHEREAS, Dr. Blanchett has served on the faculty of Rutgers University–New Brunswick as Distinguished Professor in the Department of Educational Psychology since 2014, and served in numerous leadership roles, such as Dean of the Graduate School of Education (GSE) from 2014 to 2024, Special Advisor to the Chancellor for Academic Affairs and Equity

(2019-2024), Interim Provost and Executive Vice Chancellor for Academic Affairs at Rutgers University—New Brunswick (2018-2019); and

WHEREAS, Professor Blanchett is a leading authority on urban education and the disproportionate representation of students of color in special education, whose research focuses on educational inequality and urban teaching preparedness; issues of race, class, culture, and gender; and issues of sexuality for students with disabilities; having authored numerous articles and book chapters as well as co-edited three books and monographs; has made over 100 national or international presentations; and has been recognized by several organizations and entities for her significant contributions to education, leadership, and community service; and

WHEREAS, Professor Blanchett has worked tirelessly and made an indelible mark on academic affairs through her leadership across GSE, increasing overall enrollment and working with all stakeholders of the School to develop and implement a new strategic plan; has launched the GSE Community School Partnership Network; and has further increased development and fundraising efforts, explored global partnerships, and bolstered the school's national reputation by cultivating and elevating faculty, staff, and student accomplishments; and

WHEREAS, Professor Blanchett has attained the academic stature that permits her the flexibility to teach and conduct research and educational activities across the disciplines, schools, and campuses of the University; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the naming of Wanda J. Blanchett as University Professor and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, hereby appoints Wanda J. Blanchett as University Professor with all the rights and responsibilities implied and understood by that title, effective July 1, 2025.

- Proposed Resolution Appointing John Keene as Board of Governors Professor of English

WHEREAS, the nomination of John Keene to be named Board of Governors Professor of English by the School of Arts and Sciences, has been endorsed by Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs, and approved by Dr. Jonathan Holloway, President of the University; and

WHEREAS, Professor Keene has been acclaimed for his prolific writing in multiple genres and formats, including non-fiction, poetry, fiction, novels, short stories, essays, translations, and critical work, engaging with a wide range of themes such as race, gender, and sexuality; his numerous publications, particularly Annotations, Seisimos, Counternarratives, and Playland, Punks: New & Selected Poems, among others; and

WHEREAS, Professor Keene has been widely recognized for his eminence as a major figure among his generation of literary artists, as evidenced by the countless awards and honors he has received that place him among the most respected literary figures in the nation, from the John D. and Catherine T. MacArthur Foundation "Genius" Fellowship, American Book Award,

Harold D. Vursell Memorial Award, Windham-Campbell Prize, to the Lannan Literary Award for Fiction, Critics' Choice Award, the John Cheever Short Fiction Prize, the Solo Press Poetry, the Mrs. Giles Whiting Foundation Award, along with fellowships from the New York Times Foundation, the Bread Loaf Writers' Conference, and the Lannan Literary Residency; and his recent election to the American Academy of Arts and Sciences; and

WHEREAS, Professor Keene has been deeply committed to serving the Rutgers community and beyond, including his award-winning teaching, having designed and taught a wide-range of courses at both the undergraduate and graduate level; his involvement in numerous major universitywide committees and leadership roles; and his extensive service to the profession as judge on literary panels, editor for several writing programs or groups, and reviewer of manuscripts for publishers, academic programs, and literary associations; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the naming of John Keene as Board of Governors Professor of English and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, names John Keene as Board of Governors Professor of English, effective July 1, 2025.

- Proposed Resolution Appointing Kenneth G. Miller as Board of Governors Professor of Earth and Planetary Sciences

WHEREAS, Board of Governors Professorships are awarded to individuals whose aggregate academic accomplishments are recognized nationally and globally as being exceptionally outstanding and at a level surpassing the extremely high standards of distinction expected of faculty members who have earned Distinguished Professor designations at the University. By virtue of their exceptionality, these professorships exemplify the single or handful of the most celebrated and decorated academic scholars at Rutgers; and

WHEREAS, the nomination of Dr. Kenneth G. Miller to be named Board of Governors Professor of Earth and Planetary Sciences, has been endorsed by Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs, and approved by Dr. Jonathan Holloway, President of the University; and

WHEREAS, Professor Miller has been acclaimed for his pioneering research on sea level and climate change; and

WHEREAS, Professor Miller has been internationally recognized for his expertise on past sea levels, especially his research on carbon cycle and sea level, whose work on ancient sea level change has garnered more than 24,000 citations; his exceptional funding record over the past thirty years in excess of \$20 million to core the NJ coastal plain, obtaining more than 25 cores that have produced seminal papers on sea level and climate change; his service as the co-chief scientist for two expeditions of the International Ocean Discovery Program in addition to holding numerous other leadership roles; his countless invitations to speak at prestigious symposia, seminars, and conferences; and his appointment to several editorial boards of leading journals; and

WHEREAS, Dr. Miller is a generous university citizen who has provided dedicated service to the Rutgers Climate and Energy Institutes, advising the former Institute of Marine and Coastal Sciences, and current Institute of Earth, Oceans and Atmospheric Sciences, and serving as director of the Geology Museum; and he is committed to students of all levels, teaching a range of courses that engage students in active learning with societal relevance, and serving as chair and then graduate program director of his department; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the naming of Kenneth G. Miller as Board of Governors Professor of Earth and Planetary Sciences and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, names Kenneth G. Miller as Board of Governors Professor of Earth and Planetary Sciences, effective July 1, 2025.

- Proposed Resolution Appointing Nancy Yunhwa Rao as Board of Governors Professor of Music

WHEREAS, the nomination of Nancy Yunhwa Rao to be named Board of Governors Professor of Music by the Mason Gross School of the Arts, has been endorsed by Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs, and approved by Dr. Jonathan Holloway, President of the University; and

WHEREAS, Professor Rao has been widely recognized for her eminence as an innovative scholar, merging fields of musicology and music theory, who has reshaped multiple fields with ground-breaking, cross-disciplinary work enabled by her multilingual, multicultural, and multidisciplinary erudition, as evidenced by many honors, including her recent election to the American Academy of Arts and Sciences; and

WHEREAS, Professor Rao has a record of brilliant publications, including her highest-praised work, Chinatown Opera Theater in North America, which received the Irving Lowens Book Award from the Society for American Music, the Music in American Culture Award from the American Musicological Society, and the Book Award in Humanities and Cultural Studies from the Association for Asian American Studies; and her receipt of a National Endowment of the Humanities Research Fellowship, resulting in her latest work Chinese Operatic Theater in 19th Century America; and

WHEREAS, Professor Rao has been deeply committed to serving the Rutgers community and beyond, including her history of successful teaching and mentoring, and her national and international invitations to teach at prestigious institutions, such as the Curtis Institute of Music, Shanghai Conservatory of Music, and Princeton University; her involvement in countless universitywide and departmental committees and leadership roles; her extensive service to the profession, serving on editorial boards, as editor of the journal American Music, and as chair of the Publications Committee of the American Musicological Society and the Book Publications Award Committee of the Society for Music Theory, thereby shaping conversations in both disciplines to support the work of emerging, experimental voices; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the naming of Nancy Yunhwa Rao as Board of Governors Professor of Music and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, names Nancy Yunhwa Rao as Board of Governors Professor of Music, effective July 1, 2025.

- Resolution Appointing Norman Rasmus Swanson to the James Cullen Chair in Economics

WHEREAS, Rutgers, The State University of New Jersey, is committed to securing its position among the very top public universities in the nation; and

WHEREAS, on June 10, 2004, the Rutgers Board of Governors took steps to advance that goal through the creation of the James Cullen Chair in Economics in the Department of Economics, School of Arts and Sciences; and

WHEREAS, Rutgers Distinguished Professor Norman Rasmus Swanson is a world-class time series econometrician, with important contributions to estimating econometric models in a data-rich environment; has published in top economics, econometrics, and statistics journals, and served as editor for several high impact journals; has further advised central banks in the United States and around the world and been a visiting scholar at the Federal Reserve Bank of Philadelphia, the Bank of Canada, and the International Monetary Fund; and is an elected fellow of the International Association of Applied Econometrics; and

WHEREAS, Dr. Swanson has been recommended for the James Cullen Chair in Economics by his scientific peers and colleagues, and by Dr. Juli Wade, Executive Dean of the School of Arts and Sciences; Dr. Francine Conway, Chancellor of Rutgers University–New Brunswick; Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs; and Dr. Jonathan Holloway, President of the University; and

WHEREAS, on June 3, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the appointment of Dr. Norman Rasmus Swanson to the James Cullen Chair in Economics and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the appointment of Dr. Norman Rasmus Swanson as the holder of the James Cullen Chair in Economics for a five-year term, commencing July 1, 2025.

- Proposed Resolution Amending the Name of the Charles A. DeMarzo and Keith A. Lamb Endowed Chair in Educational Equity

WHEREAS, in 2019 the Charles A. DeMarzo and Keith A. Lamb Endowed Chair in Educational Equity was established with a generous gift from the Charles A. DeMarzo and Keith N. Lamb Trust; and

WHEREAS, it has come to the Board’s attention that there was an error in the name of the Charles A. DeMarzo and Keith A. Lamb Endowed Chair in Educational Equity, whereby the wrong middle initial “A” was used, instead of the correct initial “N” in reference to Keith N. Lamb; and

WHEREAS, the Board now seeks to rectify this error by renaming the Charles A. Demarzo and Keith A. Lamb Endowed Chair in Educational Equity to the Charles A. Demarzo and Keith N. Lamb Endowed Chair in Educational Equity;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, approves the amendment to the name of the Charles A. DeMarzo and Keith A. Lamb Chair in Educational Equity and establishes the new name as the Charles A. Demarzo and Keith N. Lamb Endowed Chair in Educational Equity; and

BE IT FURTHER RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, would again like to expresses its deep appreciation to the Charles A. DeMarzo and Keith N. Lamb Trust for the establishment of this chair.

- Proposed Resolution Appointing Ann O’Connell to the Charles A. DeMarzo and Keith N. Lamb Endowed Chair in Educational Equity

WHEREAS, the University is committed to the advancement and application of knowledge in the field of education; and

WHEREAS, in 2019 the Charles A. DeMarzo and Keith N. Lamb Endowed Chair in Educational Equity was established with a generous gift from the Charles A. DeMarzo and Keith N. Lamb Trust; and

WHEREAS, Dr. Ann O’Connell, Professor in the Department of Educational Psychology’s Program in Educational Statistics, Measurement and Evaluation, is internationally recognized for her leadership in the fields of educational and health research; has over 65 peer-reviewed articles and numerous other publications and has earned a Fulbright Scholar Award and the American Educational Research Association’s Educational Statisticians’ Outstanding Service Award for her contributions in the field; has served as executive editor of the Journal of Experimental Education and on the editorial boards of several other prestigious journals; and has led groundbreaking international initiatives in her commitment to public welfare and educational equity; and

WHEREAS, Dr. Ann O’Connell has been recommended for the DeMarzo-Lamb Chair in Educational Equity by her scientific peers and colleagues, and by Dr. Christopher M. Span, Dean of the Graduate School of Education; Dr. Francine Conway, Chancellor of Rutgers University–New Brunswick; Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs; and Dr. Jonathan Holloway, President of the University; and

WHEREAS, on June 3, 2025, the Board of Governors’ Committee on Academic and Student Affairs endorsed the appointment of Dr. Ann O’Connell to the DeMarzo-Lamb Chair in Educational Equity and recommended approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, appoints Dr. Ann O'Connell to the Charles A. DeMarzo and Keith N. Lamb Endowed Chair in Educational Equity, commencing July 1, 2025; and

BE IT FURTHER RESOLVED that the Board of Governors of Rutgers, The State University of New Jersey, expresses its deep appreciation to the Charles A. DeMarzo and Keith N. Lamb Trust for their generosity and vision in endowing this professorship.

Committee on Finance and Facilities

June 3, 2025

- Proposed Resolution Approving Formally-Bid Contract for Rutgers–Camden Dining Services

WHEREAS, Rutgers, The State University of New Jersey, seeks approval of the proposed contract award resulting from a formally bid Request for Proposals (“RFP”) for dining services for Rutgers University–Camden; and

WHEREAS, Rutgers University issued a formal RFP, inviting 14 suppliers to submit bid proposals to provide dining services for the Rutgers–Camden campus, and three proposals were received and evaluated, with Aramark Services, Inc. being recommended for a ten-year contract with one optional five-year extension; and

WHEREAS, University Policy 20.1.11: Procurement and Payment Policy requires that the Board must approve all formally bid procurements valued over \$10 million before to contract award; and

WHEREAS, on June 3, 2025, the Committee on Finance and Facilities reviewed the documentation supporting the proposed contract award for Rutgers–Camden dining services as described above and recommended its approval by the Board of Governors.

NOW, THEREFORE, BE IT RESOLVED, upon the recommendation of the Committee on Finance and Facilities that the Board of Governors of Rutgers, The State University of New Jersey, approves the recommended award of the contract for Rutgers–Camden dining services under the formally bid RFP, for a ten-year term with the actual contract spend amounts to be authorized pursuant to approved University budgets annually.

Committee on Health Affairs

June 5, 2025

- Minutes of the University Behavioral Health Care Leadership Committee Meeting of January 21, 2025.⁵
- University Behavioral Health Care Staff Appointments, Reappointments and Clinical Privileges of March 17, 2025.⁶

The motion was seconded, and there being no discussion, the Board unanimously approved the

⁵ Available Upon Request in the Office of the Secretary of the University

⁶ Available Upon Request in the Office of the Secretary of the University

matters presented under the Consent Agenda.

REPORT ON THE CAMDEN BOARD OF DIRECTORS

Ms. Towers asked Dr. James Dougherty, Chair of the Camden Board of Directors, to present the report on the Camden Board of Directors. Dr. Dougherty began by noting that during the Board's meeting on January 22, 2025 Mr. Jose Piazza was inducted as a member of the Rutgers University–Camden Board of Directors. Dr. Dougherty then stated that the board approved the minutes of its September 24, 2024 meeting and that Chancellor Antonio D. Tillis shared a report. Next, Dr. Dougherty reported that Dr. Jimmy Jung, Senior Vice Chancellor for Student Success and Enrollment Management, shared a report on student debt and financial aid, and board members discussed program options for students at the School of Nursing who do not graduate.

Dr. Dougherty continued by reporting on the board's meeting on June 12, 2025, during which the board approved the minutes of its January 22, 2025 meeting. Next, he stated that Chancellor Tillis shared an overview of developments at Rutgers University–Camden, and that the board heard reports on developments relating to marketing and communications and campus athletics, as well as an informative update on the Rowan University/Rutgers–Camden Board of Governors.

REPORT OF THE UNIVERSITY SENATE

Ms. Towers turned the floor over to Ms. Lucille Foster, Chair of the Rutgers University Senate, who reported on the Senate's meeting on April 25, 2025 during which it passed several reports and resolutions, which she noted are available on the Senate's website. Ms. Foster stated that on June 6, 2025, the Senate convened its final Executive Committee meeting for the academic year, during which it welcomed incoming members, who will begin their terms on July 1. She noted that Taryn Cooper has been selected to serve as Executive Secretary and that the Mutual Academic Defense Compact ("MADC") includes more than 60 participating universities, adding that the Rutgers University Senate has established a dedicated task force to support the MADC. She then expressed her appreciation to the Board, Ms. Towers, President Holloway, and Dr. Moghe and concluded her report.

OLD BUSINESS

None reported.

NEW BUSINESS

None reported.

ADJOURNMENT

The meeting was adjourned at approximately 1:50 p.m.

Respectfully submitted,



Anthony Stoeckert
Writing Associate



BOARD OF GOVERNORS CHARGE TO THE COMMITTEE ON AUDIT, RISK AND COMPLIANCE

PURPOSE:

The Committee on Audit, Risk and Compliance ("Committee") assists the Board of Governors in fulfilling its responsibility for the oversight of the quality, reliability, and integrity of the University's accounting, auditing, risk management, compliance, internal control, and financial reporting processes, as well as the independence of the internal auditors and external auditors/audit firm.

MEMBERSHIP:

All members of the Committee shall be independent and free from any relationship that, in the opinion of the Board of Governors, would interfere with the exercise of his or her independent judgment as a member of the Audit-Committee. Preference will be given to appointments of individuals who have demonstrated financial expertise to serve on this committee (e.g., experience in the not-for-profit sector, finance, accounting, auditing, biomedical and health sciences, or service on an audit committee).

AUTHORITY:

The Board of Governors authorizes the Audit-Committee to:

- Perform the activities to fulfill the scope of its charge.
- Recommend, with input from the University's financial management, the external audit firm to perform the annual examination of the University's financial statements and prepare other necessary reports and approve the firm's letter of engagement that outlines its proposed scope and audit fees.
- Conduct or direct the investigation into any matter relating to the University's accounting, auditing, internal control, compliance, or financial reporting processes brought to its attention.
- Have unrestricted access to management, faculty, and employees; the internal auditors, as well as; and the books, records, and facilities of the University.
- Seek any information it requires from the external auditors/audit firm and any other external parties.
- Retain independent auditors, consultants, counsel, and accountants as necessary to assist it in carrying out the conduct of its duties/charge.
- Establish procedures for the receipt, investigation, and resolution of complaints received from the University community regarding accounting, auditing, internal control, compliance, and financial reporting matters.
- Accept, on its behalf, University management's year-end financial statements and the opinion rendered thereon, any related management advisory reports by the external audit firm, and other reports related to examinations performed (e.g., Federal OMB Circular A-133, New Jersey OMB Circular 04-04).
- Endorse the annual internal audit workplan.

MEETINGS:

The Audit Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. All Audit Committee members are expected to attend each meeting in person or via teleconference or videoconference. The Audit Committee will invite

members of management, auditors, or others to attend meetings and provide pertinent information as the agenda topics require. It will hold private meetings with auditors (see below) and executive sessions. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared, subject to review and approval by the Chair of the Committee.

DUTIES AND RESPONSIBILITIES:

To fulfill the Committee's Charge, the ~~Audit~~ Committee shall meet and do the following:

A. Perform reviews of:

- The ~~Audit~~ Committee's charge at least every three years or as circumstances warrant, and update it, as necessary, for new best practices and new legal or regulatory requirements.
- The University's annual financial statements and related footnotes and any reports or other financial information submitted for publication or shared with bodies outside the University, including any certifications and opinions, prior to their issuance.
- The external auditors'audit firm's audit of the annual financial statements and their report thereon.
- Significant written communications to management rendered by the external auditorsaudit firm concerning internal control matters.
- All non-audit services provided by the external audit firm before the services are rendered.
- Required communications to the ~~Audit~~ Committee under generally accepted auditing standards, including a formal written statement describing all relationships between the external auditorsaudit firm and the University.
- Reports submitted by the University's Audit and Advisory Services (the University's internal auditors) and the related responses from management.
- Compliance reports provided by the Vice President and Chief University Compliance Officer and the Office of General Counsel.
- The annual report on board member and University officer conflict of interest disclosures submitted by the Office of the Secretary.
- The content and status of hotline complaints.
- Other issues from time to time as assigned by the Boards.

B. Provide reports to the Board of Governors and Board of Trustees:

- Report the Committee's actions to the Board of Governors and Board of Trustees by submitting minutes of all meetings with such recommendations, as the Committee may deem appropriate.
- Propose to the Board of Governors the appointment and compensation of the independent-auditorexternal audit firm engaged to perform the annual examination of the University's financial statements.

C. Assess the University's Financial Reporting, Internal Control, and Compliance Processes:

- Review the integrity of the University's financial reporting processes in consultation with the external audit firm and internal auditors.
- Consider the external auditors'audit firm's judgments about the quality and appropriateness of the University's accounting policies and practices as applied in its financial reporting, particularly a review of alternative accounting treatments estimates, reserves, audit adjustments, and accruals.

- Consider and approve, if appropriate, major changes to the University's auditing and accounting policies and practices on its own initiative and as suggested by the external ~~auditors~~ audit firm, management, or Audit and Advisory Services.
- Inquire of management, compliance officers, the internal auditors, and the external ~~auditors~~ audit firm about the University's significant risks or exposures, and assess the steps management has taken to minimize such risks.
- Review with management, compliance officers, internal auditors, and the external ~~auditors~~ audit firm the adequacy and effectiveness of the University's system of internal controls and assessment of compliance, including computerized information system controls and security, any control-related findings, and seek recommendations for the improvement of such system. -Consider management's responses and actions thereto.
- Review the University's conflict of interest policy and the results of the annual submission of disclosure statements by all Board of Governors and Board of Trustees members, as well as University officers.
- Review legal and regulatory matters, as well as other unique transactions and financial relationships that may have a material impact on the financial statements and related University policies.

D. Relationships:

In order to perform its duties and responsibilities effectively to the Boards, the Committee must maintain relationships with the captioned parties below. The Committee is expected to provide a free and open avenue of dialogue among these parties. The Committee will also resolve any disagreements and conflicts. The Committee will:

University Management:

- Ask members of management or others to attend meetings as necessary and provide pertinent information.
- Hold executive sessions with senior members of management when circumstances dictate.
- Review with the appropriate University personnel, ~~the internal auditor~~ Audit & Advisory Services, and the external ~~auditor~~ audit firm the significant financial, operational, and compliance risks facing the University; assess the steps that management has taken to monitor and control such risks and exposures; and periodically review compliance with such steps.

External ~~Auditors~~ Audit Firm:

- When determining what firm to recommend to the Board of Governors for engagement as the external ~~auditors~~ audit firm to audit the University's financial statements and prepare other reports as appropriate, the Committee shall consider the external ~~auditors'~~ audit firm's independence, experience in and understanding of higher education and healthcare, and fee structure.
- On an annual basis, review the performance of the external ~~auditors~~ audit firm and discuss with the external ~~auditors~~ audit firm all significant relationships the ~~auditors~~ have audit firm has with the University to determine the ~~auditors'~~ audit firm's independence.
- Periodically, and not less frequently than annually, consult with the external ~~auditors~~ audit firm without the presence of management concerning matters falling within the scope of the Committee's charge.
- At least annually, meet with the University's external ~~auditors~~ audit firm to review the external ~~auditors'~~ audit firm's scope of the annual examination of the University's

financial statements, any significant changes to their audit plan, and any other projects for which they may be engaged.

- Request the external audit firm rotate the engagement partner every seven years.
- Review the external ~~auditor's~~ audit firm's management letter on internal control matters, including new or significant accounting pronouncements, and emerging issues in higher education.

Audit and Advisory Services:

- ~~Evaluate the internal audit function including the department's charge, the independence and authority of the department's reporting obligations, the proposed annual audit plans, and the department's year end results, and~~ budget and staffing resources.
- Annually review and approve Audit and Advisory Services' proposed audit plan, and review any significant changes to the plan throughout the year.
- Periodically review and approve Audit and Advisory Services' charter.
- At least annually, meet with the Chief Audit Executive without management present to discuss cooperation provided during internal audits, limitations as to scope and restricted access to information, adequacy of ~~the~~ Audit and Advisory Services' staffing, and any other matters important to sustaining the independence of the internal auditors.
- Review the coordination of audit efforts, the effective use of audit resources, and the reduction of redundant efforts with the internal audit function and the external ~~auditors~~ audit firm.
- Review and, in its discretion, concur with any recommendation by the Vice President and Chief University Compliance Officer on the appointment, performance, replacement, reassignment, or dismissal of the Chief Audit Executive.

Office of University Ethics and Compliance:

- ~~Review~~ With the Office of General Counsel, review the effectiveness of the system for monitoring compliance with laws and regulations applicable to the University and the results of management's investigation and follow-up (including disciplinary action, if any) of instances of noncompliance.
- Review the findings of any examinations by regulatory agencies in which University Ethics & Compliance was involved and any auditor observations provided in connection with those examinations.
- Review the procedures for the receipt, retention, and treatment of complaints received by the University that are submitted to University Ethics and Compliance by individuals using the hotline. The or through other means. University Ethics and Compliance should bring to the attention of the Committee, and the Committee should also periodically review, the content and status of any hotline complaints. that involve (1) the alleged involvement of senior University leadership or (2) in the reasonable judgment of management, (a) significant litigation risk for the University, (b) a significant risk of reputational harm to the University or (c) a potential financial impact to the University of \$5 million or greater.
- ~~Review the process for communicating the Rutgers Biomedical Health Sciences Code of Conduct to responsible personnel and for monitoring compliance.~~
- Obtain regular updates from management and the Vice President and Chief University Compliance Officer regarding compliance matters that involve (1) the alleged involvement of senior University leadership or (2) in the reasonable judgment of management, (a) significant litigation risk for the University, (b) a

significant risk of reputational harm to the University or (c) a potential financial impact to the University of \$5 million or greater.

- Review the process for communicating the Code of Ethics: General Conduct to the University's personnel and for monitoring compliance therewith.

Office of the Senior Vice President and General Counsel:

- Review the findings of any examinations by regulatory agencies in which the Office of General Counsel was involved and any auditor observations provided in connection with those examinations.
- Review With University Ethics and Compliance, review the effectiveness of the system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- ~~Review the process for communicating the Code of Ethics: General Conduct to the University's personnel and for monitoring compliance therewith.~~

Board of Governors

Adopted October 13, 2009

Amended June 22, 2010

Amended June 14, 2011

Amended June 20, 2013

Amended October 9, 2014

Amended December 17, 2019

Amended October 6, 2022

Amended [June 17, 2025]



BOARD OF GOVERNORS CHARGE TO THE COMMITTEE ON AUDIT, RISK AND COMPLIANCE

PURPOSE:

The Committee on Audit, Risk and Compliance (“Committee”) assists the Board of Governors in fulfilling its responsibility for the oversight of the quality, reliability, and integrity of the University’s accounting, auditing, risk management, compliance, internal control, and financial reporting processes, as well as the independence of the internal auditors and external audit firm.

MEMBERSHIP:

All members of the Committee shall be independent and free from any relationship that, in the opinion of the Board of Governors, would interfere with the exercise of his or her independent judgment as a member of the Committee. Preference will be given to appointments of individuals who have demonstrated financial expertise to serve on this committee (e.g., experience in the not-for-profit sector, finance, accounting, auditing, biomedical and health sciences, or service on an audit committee).

AUTHORITY:

The Board of Governors authorizes the Committee to:

- Perform the activities to fulfill the scope of its charge.
- Recommend, with input from the University’s financial management, the external audit firm to perform the annual examination of the University’s financial statements and prepare other necessary reports and approve the firm’s letter of engagement that outlines its proposed scope and audit fees.
- Conduct or direct the investigation into any matter relating to the University’s accounting, auditing, internal control, compliance, or financial reporting processes brought to its attention.
- Have unrestricted access to management, faculty, and employees; the internal auditors; and the books, records, and facilities of the University.
- Seek any information it requires from the external audit firm and any other external parties.
- Retain independent auditors, consultants, counsel, and accountants as necessary to assist it in carrying out the charge.
- Establish procedures for the receipt, investigation, and resolution of complaints received from the University community regarding accounting, auditing, internal control, compliance, and financial reporting matters.
- Accept, on its behalf, University management’s year-end financial statements and the opinion rendered thereon, any related management advisory reports by the external audit firm, and other reports related to examinations performed (e.g., Federal OMB Circular A-133, New Jersey OMB Circular 04-04).
- Endorse the annual internal audit workplan.

MEETINGS:

The Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. All Committee members are expected to attend each meeting in person or via teleconference or videoconference. The Committee will invite members of management, auditors, or others to attend meetings and provide pertinent information as the agenda topics

require. It will hold private meetings with auditors (see below) and executive sessions. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared, subject to review and approval by the Chair of the Committee.

DUTIES AND RESPONSIBILITIES:

To fulfill the Committee's Charge, the Committee shall meet and do the following:

A. Perform reviews of:

- The Committee's charge at least every three years or as circumstances warrant, and update it, as necessary, for new best practices and new legal or regulatory requirements.
- The University's annual financial statements and related footnotes and any reports or other financial information submitted for publication or shared with bodies outside the University, including any certifications and opinions, prior to their issuance.
- The external audit firm's audit of the annual financial statements and their report thereon.
- Significant written communications to management rendered by the external audit firm concerning internal control matters.
- All non-audit services provided by the external audit firm before the services are rendered.
- Required communications to the Committee under generally accepted auditing standards, including a formal written statement describing all relationships between the external audit firm and the University.
- Reports submitted by the University's Audit and Advisory Services (the University's internal auditors) and the related responses from management.
- Compliance reports provided by the Vice President and Chief University Compliance Officer and the Office of General Counsel.
- The annual report on board member and University officer conflict of interest disclosures submitted by the Office of the Secretary.
- The content and status of hotline complaints.
- Other issues from time to time as assigned by the Boards.

B. Provide reports to the Board of Governors and Board of Trustees:

- Report the Committee's actions to the Board of Governors and Board of Trustees by submitting minutes of all meetings with such recommendations, as the Committee may deem appropriate.
- Propose to the Board of Governors the appointment and compensation of the external audit firm engaged to perform the annual examination of the University's financial statements.

C. Assess the University's Financial Reporting, Internal Control, and Compliance Processes:

- Review the integrity of the University's financial reporting processes in consultation with the external audit firm and internal auditors.
- Consider the external audit firm's judgments about the quality and appropriateness of the University's accounting policies and practices as applied in its financial reporting, particularly a review of alternative accounting treatments estimates, reserves, audit adjustments, and accruals.
- Consider and approve, if appropriate, major changes to the University's auditing and accounting policies and practices on its own initiative and as suggested by the external audit firm, management, or Audit and Advisory Services.

- Inquire of management, compliance officers, the internal auditors, and the external audit firm about the University's significant risks or exposures, and assess the steps management has taken to minimize such risks.
- Review with management, compliance officers, internal auditors, and the external audit firm the adequacy and effectiveness of the University's system of internal controls and assessment of compliance, including computerized information system controls and security, any control-related findings, and seek recommendations for the improvement of such system. Consider management's responses and actions thereto.
- Review the University's conflict of interest policy and the results of the annual submission of disclosure statements by all Board of Governors and Board of Trustees members, as well as University officers.
- Review legal and regulatory matters, as well as other unique transactions and financial relationships that may have a material impact on the financial statements and related University policies.

D. Relationships:

In order to perform its duties and responsibilities effectively to the Boards, the Committee must maintain relationships with the captioned parties below. The Committee is expected to provide a free and open avenue of dialogue among these parties. The Committee will also resolve any disagreements and conflicts. The Committee will:

University Management:

- Ask members of management or others to attend meetings as necessary and provide pertinent information.
- Hold executive sessions with senior members of management when circumstances dictate.
- Review with the appropriate University personnel, Audit & Advisory Services, and the external audit firm the significant financial, operational, and compliance risks facing the University; assess the steps that management has taken to monitor and control such risks and exposures; and periodically review compliance with such steps.

External Audit Firm:

- When determining what firm to recommend to the Board of Governors for engagement as the external audit firm to audit the University's financial statements and prepare other reports as appropriate, the Committee shall consider the external audit firm's independence, experience in and understanding of higher education and healthcare, and fee structure.
- On an annual basis, review the performance of the external audit firm and discuss with the external audit firm all significant relationships the audit firm has with the University to determine the audit firm's independence.
- Periodically, and not less frequently than annually, consult with the external audit firm without the presence of management concerning matters falling within the scope of the Committee's charge.
- At least annually, meet with the University's external audit firm to review the external audit firm's scope of the annual examination of the University's financial statements, any significant changes to their audit plan, and any other projects for which they may be engaged.
- Request the external audit firm rotate the engagement partner every seven years.

- Review the external audit firm's management letter on internal control matters, including new or significant accounting pronouncements, and emerging issues in higher education.

Audit and Advisory Services:

- Evaluate the internal audit function including the independence and authority of the department's reporting obligations, and the department's budget and staffing resources.
- Annually review and approve Audit and Advisory Services' proposed audit plan, and review any significant changes to the plan throughout the year.
- Periodically review and approve Audit and Advisory Services' charter.
- At least annually, meet with the Chief Audit Executive without management present to discuss cooperation provided during internal audits, limitations as to scope and restricted access to information, adequacy of Audit and Advisory Services' staffing, and any other matters important to sustaining the independence of the internal auditors.
- Review the coordination of audit efforts, the effective use of audit resources, and the reduction of redundant efforts with the internal audit function and the external audit firm.
- Review and, in its discretion, concur with any recommendation by the Vice President and Chief University Compliance Officer on the appointment, performance, replacement, reassignment, or dismissal of the Chief Audit Executive.

Office of University Ethics and Compliance:

- With the Office of General Counsel, review the effectiveness of the system for monitoring compliance with laws and regulations applicable to the University and the results of management's investigation and follow-up (including disciplinary action, if any) of instances of noncompliance.
- Review the findings of any examinations by regulatory agencies in which University Ethics & Compliance was involved and any auditor observations provided in connection with those examinations.
- Review the procedures for the receipt, retention, and treatment of complaints received by the University that are submitted to University Ethics and Compliance by individuals using the hotline or through other means. University Ethics and Compliance should bring to the attention of the Committee, and the Committee should periodically review, the content and status of any hotline complaints that involve (1) the alleged involvement of senior University leadership or (2) in the reasonable judgment of management, (a) significant litigation risk for the University, (b) a significant risk of reputational harm to the University or (c) a potential financial impact to the University of \$5 million or greater.
- Obtain regular updates from management and the Vice President and Chief University Compliance Officer regarding compliance matters that involve (1) the alleged involvement of senior University leadership or (2) in the reasonable judgment of management, (a) significant litigation risk for the University, (b) a significant risk of reputational harm to the University or (c) a potential financial impact to the University of \$5 million or greater.
- Review the process for communicating the Code of Ethics: General Conduct to the University's personnel and for monitoring compliance therewith.

Office of the Senior Vice President and General Counsel:

- Review the findings of any examinations by regulatory agencies in which the Office of General Counsel was involved and any auditor observations provided in connection with those examinations.
- With University Ethics and Compliance, review the effectiveness of the system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.

Board of Governors

Adopted October 13, 2009

Amended June 22, 2010

Amended June 14, 2011

Amended June 20, 2013

Amended October 9, 2014

Amended December 17, 2019

Amended October 6, 2022

Amended June 17, 2025

UNIVERSITY POLICY

Policy 10.2.8 - Maximum and Minimum Course Loads

Section Title:	Student Academic Regulations and Policies
Approval Authority:	Board of Governors
Responsible Office(s):	<u>Office of the Executive Vice President for Academic Affairs</u>
Responsible Executive(s):	<u>Executive Vice President</u> for Academic Affairs
Adopted Date:	1/1/1959
Review Date(s):	9/1/1990; <u>6/17/2025</u>
Contact Information:	<u>Office of the Executive Vice President for Academic Affairs, evpaa@rutgers.edu</u>

1. Policy Statement

This policy provides the foundational guidelines for maximum and minimum course loads across all Colleges and Schools of Rutgers University.

2. Reason for Policy

To inform faculty, staff, and students that each school and college at the University has the authority to set the parameters for maximum and minimum course loads within their academic unit.

3. Who Should Read This Policy

All members of the Rutgers community.

4. Resources

None.

5. Definitions

Course Load – The number of total course credits that a student must register for each semester to maintain full-time or part-time student status.

6. The Policy

~~10.2.8 MAXIMUM AND MINIMUM LOADS~~

Each Chancellor-led Unit (CLU), and subsequently, each eCollege or eSchool within the CLU, shall formulate its own regulations as to the maximum and minimum number of credits that a student must carry during any ~~term~~semester to maintain full-time and part-time student status.

Committee on Academic and Student Affairs

Date: June 3, 2025
Location: Winants Hall, New Brunswick, and via Zoom
Chair: Dr. James Dougherty

Time Called to Order: 1:00 p.m.
Time Adjourned: 3:45 p.m.

Agenda Item	Discussion	Outcome
Conflict of Interest Statement	Dr. Crosta stated that he would recuse himself from the vote on Academic Promotions with Tenure Recommendations due to a family member’s academic relationship with a faculty member in consideration and the meeting continued.	
Open Hearing on the University’s Tuition, Fees, and Housing and Dining Charges for 2025-2026	Dr. Dougherty shared a detailed summary of the Open Hearing on the University’s Tuition, Fees, and Housing and Dining Charges for 2025-2026, which was held virtually on April 30. Dr. Dougherty reviewed the issues and concerns that were raised by speakers during the hearing and how they were addressed by the University.	Informational
Updates from the Executive Vice President for Academic Affairs	Dr. Prabhas V. Moghe, Executive Vice President for Academic Affairs, noted that this would be his last report before the Committee and reviewed his role and his office’s work in developing strategies to elevate the University’s standing and promote academic excellence.	Informational
Proposed Resolution	Dr. Moghe presented the Proposed Resolution Amending University Policy 10.2.8: Maximum and Minimum Loads, and reviewed the changes being made to the policy. <i>The resolution was endorsed by the Committee for Board of Governors Approval and placed on the Consent Agenda.</i>	Consent Agenda
Proposed Resolution	Dr. Jeffrey Robinson, Interim Chancellor of Rutgers University–Newark, presented the Proposed Resolution Establishing the Bachelor of Arts in Elementary and Early Childhood Education Degree Program at the School of Arts and Sciences–Newark, noting that it aligns with the Newark Board of Education’s request for Rutgers–Newark to create a pipeline for the city’s teachers. <i>The resolution was endorsed by the Committee for Board of Governors Approval and placed on the Consent Agenda.</i>	Consent Agenda
Proposed Resolution	Dr. Brian Strom, Chancellor of Rutgers Biomedical and Health Sciences (“RBHS”) and Executive Vice President for Health Affairs, presented the Proposed Resolution Establishing the Master of Science in Sustainability and Health Degree Program at the School of Public Health, noting that the program is designed for mid-career professionals seeking new skills in health and well-being through sustainability. <i>The resolution was endorsed by the Committee for Board of Governors Approval and placed on the Consent Agenda.</i>	Consent Agenda
Proposed Resolution	Dr. Jason Geary, Provost and Executive Vice Chancellor for Academic Affairs Designate at Rutgers–New Brunswick, presented the Proposed Resolution Creating the Joanna Burger Endowed Legacy Professorship. <i>The resolution was endorsed by the Committee for Board of Governors Approval and placed on the Consent Agenda.</i>	Consent Agenda

Academic Programs	Dr. Sandra Richtermeier, Executive Vice Chancellor for Academic Affairs and Provost of Rutgers University–Camden reported on the Advanced Oncology Certified Nurse Practitioner Post-Master’s Certificate at the School of Nursing–Camden and Chancellor Robinson updated the Committee on two dual degree programs for students in the Urban Education program at Rutgers–Newark.	<i>Informational</i>
Executive Session	<p>The Committee met in Executive Session to discuss personnel matters, including Academic Appointments with Tenure Recommendations; Academic Promotions with Tenure Recommendations; and an Administrative Appointment with Tenure Recommendation.</p> <p><i>The Committee agreed to endorse these recommendations for Board approval, and they were placed on the Consent Agenda.</i></p> <p>The Committee was then presented with six proposed resolutions:</p> <ol style="list-style-type: none"> 1. Proposed Resolution Appointing John Keene as Board of Governors Professor of English 2. Proposed Resolution Appointing Kenneth G. Miller as Board of Governors Professor of Earth and Planetary Sciences 3. Proposed Resolution Appointing Nancy Yunhwa Rao as Board of Governors Professor of Music 4. Proposed Resolution Appointing Wanda J. Blanchett as a University Professor 5. Proposed Resolution Appointing Norman Rasmus Swanson to the James Cullen Chair in Economics 6. Proposed Resolution Appointing Ann O’Connell to the Charles A. DeMarzo and Keith N. Lamb Endowed Chair in Educational Equity <p><i>The Committee agreed to endorse all six resolutions for Board approval, and they were placed on the Consent Agenda.</i></p>	<i>Consent Agenda</i>
	This concludes the report of the Committee on Academic and Student Affairs.	

Committee on Finance & Facilities

Date: June 3, 2025

Time Called to Order: 9:00 am

Location: Board Room, Winants Hall

Time Adjourned: 12:10 pm **Chair:** Tilak Lal

Agenda Item	Discussion	Outcome
Conflict of Interest Statement		No Conflicts were reported.
Report from the Open Hearing on the University’s Tuition, Fees, and Housing and Dining Charges for 2025-2026 – April 30, 2025	Mr. Lal stated that the Open Hearing on the University’s Tuition, Fees, and Housing and Dining Charges for 2025-2026 was held on April 30, adding that detailed updates on the hearing will be presented during this meeting and during the meeting of the Committee on Academic and Student Affairs.	<i>Informational</i>
Proposed Resolution Authorizing an Increase to the Available Revolving Credit Support and Commercial Paper Liquidity Support	Mr. Lal noted that the Proposed Resolution Authorizing an Increase to the Available Revolving Credit Support and Commercial Paper Liquidity Support would be voted on at a future meeting. He then called on Mr. J. Michael Gower, Executive Vice President – Chief Financial Officer and University Treasurer, who updated the Committee on possible cash flow concerns from various federal actions, as well as a commercial program and a line of credit that he stated are prudent to have available.	<i>Informational</i>
Proposed Resolution Approving Formally-Bid Contract Rutgers–Camden Dining Services.	Mr. Gower informed the Committee that after a request for proposals was issued for dining services at Rutgers University–Camden, Aramark Services, Inc. was selected. Mr. Gower also reviewed the bidding process and answered questions from the Committee. <i>The resolution was endorsed by the committee for Board of Governors Approval and placed on the Consent Agenda.</i>	<i>Consent Agenda</i>
Report of the Executive Vice President and Chief Operating Officer	Mr. Lal called on Mr. Antonio Calcado, Executive Vice President and Chief Operating Officer, who provided the Committee with a detailed overview of the Open Hearing on the University’s Tuition, Fees, and Housing and Dining Charges for 2025-2026. Mr. Calcado began with comments that were made by a student living in the Newell Apartments on the Cook/Douglass campus about leaks in her apartment. Mr. Calcado shared some background on the apartments and details on the leak, noting that after several repairs, workers were able to trace the leak to the shower stall. He added that the water leaking into the apartment did not contain biological material, as the student had reported, and that the leak was repaired. Mr. Calcado continued by reviewing a complaint from a student who discussed difficulties he had in cancelling his Spring 2025 housing and meal plans. Mr. Calcado reported that the student had not completed the necessary paperwork,	<i>Informational</i>

	<p>and that the student was provided assistance in filling out the form and received a full refund.</p> <p>Next, Mr. Calcado addressed a complaint from a student about discrepancies in quality at housing units at 215 and 230 Cooper Street in Camden. Mr. Calcado stated that 215 Cooper Street is significantly older than 230 Cooper Street, and though updates have been made to the older building, there are still differences between them, and that it costs more to live at the newer building. He reported that plans are in the works for a full presentation to the Committee on housing, and answered questions from the Committee.</p> <p>Mr. Calcado continued by reporting that in the Fall, he will be presenting a plan for deferred maintenance that will include feedback from all Chancellor-led units. He also provided the Committee with an explanation of the University’s preventative maintenance program and discussed efforts to provide the Committee with a financing plan for maintenance. After answering questions from the Committee, Mr. Calcado reported on plans to demolish Ford Hall on the College Avenue campus.</p>	
Financial Sustainability Update	Mr. Lal called on Mr. Gower, who noted that the financial sustainability update would focus on enrollment. He turned the floor over to Dr. Francine Conway, Chancellor of Rutgers University–New Brunswick, who presented on the University’s Maximum Admission Consideration (“MAC”) process and its impact on enrollment. Next, Dr. Brian Ballentine, Senior Vice President for Strategy and Chief of Staff, discussed initiatives that are helping Rutgers understand its potential enrollment and the focus on coordination in setting targets. Mr. Gower continued by updating the Committee on a financial survey of centers and institutions and other initiatives.	<i>Informational</i>
Update on Impact of Federal and State Actions	Next, Mr. Gower shared an update on the proposed state budget, as well as federal research awards. He also discussed concerns relating to the One Big Beautiful Bill Act and changes to financial aid and higher education.	<i>Informational</i>
FY 2025 Financial Report and Q3 Forecast.	<p>Ms. Theresa Fronckowiak, Assistant Vice President for Budget and Financial Planning, reported on the third-quarter total University forecast and reviewed total University revenues and expenses.</p> <p>The Committee then received detailed overviews of third-quarter financial forecasts from representatives at each Chancellor-led unit.</p> <p>Mr. Gower concluded by informing the Committee that the proposed budget, as well as tuition, fees, and room and board charges, will be presented to the Committee and the Board of Governors on July 8. He also shared a budget timeline.</p>	<i>Informational</i>
Reports to the Committee	There were no questions regarding the regular reports.	<i>Informational</i>



**Board of Governors
Committee on Audit**

Date: May 29, 2025
 Location: Board Room, Winants Hall
 Chair: Mary DiMartino

Time Called to Order: 9:00 am
 Time Adjourned: 12:45 pm

Agenda Item	Discussion	Outcome
Conflict of Interest Statement		No conflicts were reported.
Recommended Revisions to the Board Charge to the Committee	The Committee reviewed the recommended revisions to the Board of Governors Charge to the Committee and endorsed the revisions for Board of Governors for approval.	Action Item
External Auditor’s Report – FY 2025 Audit Plan Required Communications and Higher Education Industry Update	Mr. Jason Spiegel, KPMG Lead Partner, discussed the planning process for the FY25 audit and Ms. Lauren Sweigard, KPMG Senior Manager, reviewed the planned audit procedures, deliverables, and timeline, as well as other audit items of focus for FY25. She concluded by sharing the initial major federal and state programs subject to audit in FY25.	Information Item
Updates from the Executive Vice President – Chief Financial Officer and University Treasurer	Mr. Gower discussed the impact of high enrollment on the University’s financial performance and reviewed several risk factors related to the state budget and federal executive orders that could impact FY26.	Information Item
Presentation by Deputy Athletic Director for Risk Management/Chief Compliance Officer, Athletics	Mr. Matthew Pottorff, Deputy Athletic Director for Risk Management and Chief Compliance Officer, Athletics, provided an overview of the three main governing entities of the Division of Intercollegiate Athletics and shared recent updates related to Name, Image, and Likeness.	Information Item
Cybersecurity Update	Ms. Michele Norin, Senior Vice President and Chief Information Officer, shared the observations and recommendations from the consulting firm hired to assess the maturity of the University’s cybersecurity program.	Information Item
Report of the Vice President – Chief University Compliance Officer	Ms. Rachael Honig, Vice President and Chief University Compliance Officer, provided an overview of the impacts the recent presidential executive orders have had on institutions of higher education. She also shared an update on the University’s Enterprise Risk Management process.	Information Item

<p>Report of University Ethics and Compliance Update</p>	<p>Mr. Eugene Simon, Associate Vice President and Deputy Chief Enterprise Risk Management, Ethics, and Compliance Officer, provided an update on projects within University Ethics and Compliance (UEC). He reported that all Rutgers Health units have been successfully transitioned to MDaudit and shared that the Healthcare Compliance Officers performed process assessments of employee, vendor, and provider license screening.</p>	<p>Information Item</p>
<p>Report of Audit and Advisory Services Update</p>	<p>Mr. Douglas Horr, Chief Audit Executive, shared the results from the self-assessment of Audit and Advisory Services' (AAS) conformance with the Institute of Internal Auditors' new Global Internal Audit Standards. He then introduced Ms. Erin Egan, Director of Audit and Advisory Services, who summarized the FY26 Annual Audit Plan's development process and the details of the proposed plan.</p>	<p>Information Item</p>
<p>Executive Session</p>	<p>The Committee met in private session with University management.</p>	<p>Information Item</p>



Committee on Health Affairs

Date: June 5, 2025
Location: Board Room, Winants Hall
Chair: Mr. Gary Taffet

Time Called to Order: 9:00 a.m.
Time Adjourned: 12:25 p.m.

Agenda Item	Discussion	Outcome
Medical School Update: Curriculum, Grading, and Admissions	Dr. Robert Johnson, Dean of the New Jersey Medical School, and Dr. Amy Murtha, Dean of Rutgers Robert Wood Johnson Medical School, shared a brief overview of the Liaison Committee on Medical Education (“LCME”) accreditation process. Dr. Carol Terregino, Senior Associate Dean for Education and Academic Affairs at Robert Wood Johnson Medical School, shared an accreditation timeline, as well as the role and efforts of various integration standing committees. Next, Dr. Maria Soto-Greene, Executive Vice Dean at New Jersey Medical School, reported on preparations for an upcoming LCME site visit, as well as the Integration Executive Committee’s work involving the new school’s bylaws and admissions process. Dr. Terregino discussed curriculum clerkships and Dr. Soto-Greene highlighted changes to the curriculum that have been made to establish comparability between the two schools.	<i>Informational</i>
Financial Update	Ms. Kathleen Bramwell, Senior Vice Chancellor for Finance and Administration, reported on Rutgers Health’s FY25 year-end forecast. She also detailed the FY26 budget and reviewed opportunities and challenges that Rutgers Health faces.	<i>Informational</i>
Chancellor’s Report	Dr. Brian Strom, Chancellor of Rutgers Biomedical and Health Sciences (“RBHS”) and Executive Vice President for Health Affairs, reported that Dr. Deanna Kerrigan has been appointed the inaugural Vice Dean of the Rutgers School of Public Health. Next, he reviewed the impact of federal actions on the School of Public Health. Chancellor Strom reported that Dr. Kaitlan Baston has been named Interim President and CEO of University Hospital and briefly discussed the search for a permanent replacement. Chancellor Strom continued by reporting on an Ernest Mario School of Pharmacy student who was named a Truman Scholar; shared a detailed overview of Rutgers Health’s grants and grant process; and answered questions from the Committee.	<i>Informational</i>
University Behavioral Health Care	Dr. Frank Ghinassi, President and Chief Executive Officer of University Behavioral Health Care (“UBHC”) shared an update on the expansion of UBHC programming and reported on the 25th anniversary of the Cop2Cop program and other programs. He reviewed initiatives at University Correctional Health Care (“UCHC”), and reported on call centers and recruitment for a new UCHC Statewide Medical Director before answering questions from Committee members.	<i>Informational</i>
University Behavioral Health Care Action Items	Next, Dr. Ghinassi cited two matters that required the Committee’s endorsement to move forward for Board of Governors’ approval: <ol style="list-style-type: none"> 1) Minutes of the University Behavioral Health Care Leadership Committee Meeting of January 21, 2025 2) University Behavioral Health Care Staff Appointments, Reappointments, and Clinical Privileges of March 17, 2025 <p><i>These two matters were endorsed by the Committee for Board of Governors approval and placed on the Consent Agenda.</i></p>	<i>Consent Agenda</i>



Committee on Intercollegiate Athletics

Date: June 5, 2025

Time Called to Order: 1:00 p.m.

Location: Board Room, Winants Hall

Time Adjourned: 2:35 p.m.

Chair: Mr. Hollis Copeland

Agenda Item	Discussion	Outcome
Matters for Information	Mr. Copeland introduced Mr. Brandin Knight, Men’s Basketball Associate Head Coach; Ms. Coquese Washington, Head Women’s Basketball Coach; and Mr. Greg Schiano, Head Football Coach, each of whom shared their enthusiasm for the upcoming season and updated the Committee on various issues affecting their programs and the University’s student-athletes.	<i>Informational</i>
Annual Report of the Rutgers–Camden Director of Athletics	Mr. Tom Thomasson Jr., Director of Athletics and Recreation at Rutgers University–Camden, reported on the campus’ teams and organization. He also reviewed Rutgers–Camden Athletics’ operating budget, facilities, and notable accomplishments of its student-athletes. Mr. Thomasson also discussed the efforts of the Student-Athlete Advisory Committee and the contributions the campus’ student-athletes have made in support of the Camden community.	<i>Informational</i>
Athletic Director Update	Mr. Ryan Pisarri, Interim Director of Intercollegiate Athletics, reported on the academic accomplishments of Rutgers’ students-athletes and provided a detailed update on the Big Ten conference’s annual meeting. Mr. Pisarri also engaged in a robust and insightful discussion with Committee members.	<i>Informational</i>
House v. NCAA Update	Mr. Matt Pottorff, Deputy Athletic Director and Chief Compliance Officer, reported that Rutgers is waiting for the final decision regarding the House v. National Collegiate Athletic Association (“NCAA”) settlement. He discussed the NCAA’s new term, “designated individual,” for people who are removed from rosters due to roster limitations and updated the Committee on the new position of Associate Athletic Director for Cap Management. Mr. Pottorff continued with an update on the New Jersey Fair Play Act and steps the University is taken if the House v. NCAA settlement does not go through, noting that is a small possibility. He then thanked the Athletics staff for their support during his tenure as Interim Athletic Director, and expressed his appreciation to Ms. Kate Hickey, who is concluding her service as Deputy Athletic Director – Senior Woman Administrator.	<i>Informational</i>



Rutgers, The State University of New Jersey
JOINT COMMITTEE ON INVESTMENTS

Date:	June 10, 2025	Time Called to Order:	10:00 a.m.
Location:	Board Room, Winants Hall	Time Adjourned:	12:30 p.m.
Chair:	Mr. Gary Chropuvka		

Topic	Discussion	Outcome
Asset Allocation & Investment Policy Statement Review	Mr. Hodson and Mr. MacDonald discussed the mechanics of the asset allocation model and assumptions used. Following a thorough discussion, the Committee approved the recommended asset allocation changes. The Committee also performed its annual review of the Investment Policy Statement, with no changes recommended.	<i>Informational</i>
Portfolio/Performance/Market Review:	Mr. Hodson reviewed the performance of the Long-Term Investment Pool and the attribution of those results as of March 31, 2025, noting that for 1, 3, and 5-year periods, the LTIP returned 6.2%, 4.6% and 11.4%, respectively. The Committee also heard several portfolio updates.	<i>Informational</i>
Investment Recommendations	<p>Mr. MacDonald and representatives from Fund Evaluation Group reviewed the following manager recommendations:</p> <ul style="list-style-type: none"> a. Up to \$20 million to HighBrook US Date Center Fund, L.P. (Real Estate) b. Up to \$20 million to Panco Strategic Real Estate Fund VI, L.P. (Real Estate) <p>After a thorough discussion, the Committee endorsed the investment recommendations.</p>	ACTION
Other Business	Mr. MacDonald reviewed the administration and composition of Long-Term Investment Pool assets and updated the committee on the Investment Office’s newest intern cohort.	<i>Informational</i>