### **BOARD OF GOVERNORS**

Rutgers, The State University of New Jersey

#### October 16, 2025

12:00 p.m. - open session / 12:05 p.m. - closed session / 1:30 p.m. - open session Rutgers University—Newark Paul Robeson Campus Center, 350 Dr. Martin Luther King Jr. Boulevard, Newark, New Jersey

### Tentative Agenda

- 1. CALL TO ORDER
- 2. STATEMENT OF COMPLIANCE WITH THE OPEN PUBLIC MEETINGS ACT
- 3. ROLL CALL
- 4. RESOLUTION TO CONDUCT CLOSED SESSION October 16, 2025
- 5. CLOSED SESSION
- 6. RESUMPTION OF OPEN SESSION
- 7. MATTERS PRESENTED BY THE CHAIR
  - a. Resolution Recognizing Dr. Mohammad A. Zubair, Member of the Board of Governors
- 8. MATTERS PRESENTED BY THE PRESIDENT
- 9. REPORT FROM THE RUTGERS UNIVERSITY-NEWARK CHANCELLOR
- 10. REPORT FROM THE DIRECTOR OF INTERCOLLEGIATE ATHLETICS
- 11. COMMITTEE BRIEFINGS
  - a. COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS September 25, 2025
  - b. COMMITTEE ON FINANCE AND FACILITIES September 26, 2025
  - c. COMMITTEE ON AUDIT, RISK AND COMPLIANCE September 17, 2025
  - d. COMMITTEE ON HEALTH AFFAIRS September 18, 2025
  - e. COMMITTEE ON INTERCOLLEGIATE ATHLETICS September 9, 2025
  - f. JOINT COMMITTEE ON INVESTMENTS September 22, 2025
- 12. CONSENT AGENDA
  - a. Approval of Minutes of the Board of Governors June 17, 2025, July 1, 2025, July 8, 2025, July 30, 2025, August 11, 2025, and September 12, 2025
  - b. Proposed Recommendations to Membership on the School of Management and Labor Relations State Advisory Council
  - c. Committee on Academic and Student Affairs September 25, 2025
    - (1) Academic Appointments with Tenure Recommendations
    - (2) Proposed Resolution on the Appointment to the Endowed Professorship in Arts in Health (MGSA)
    - (3) Proposed Resolution Renaming the Omar Boraie Chair in Genomic Science to the Omar Boraie Endowed Chair in Molecular Medicine
    - (4) Proposed Resolution Creating the Michael Gochfeld Endowed Legacy Professorship
    - (5) Proposed Resolution Establishing the Professional and Interdisciplinary Master of Engineering Degree Program at the School of Engineering
  - d. Committee on Finance and Facilities September 26, 2025
    - (1) Proposed Resolution Approving the Implementation of Revolving Credit Support
    - (2) Proposed Resolution Authorizing Rutgers, The State University of New Jersey, to File an Application to the Federal Transit Administration, an Operating Administration of the United Stated Department of Transportation, for Federal Transportation Assistance Authorized By 49 U.S.C. Chapter 53, Title 23 United States Code, and Other Federal Statutes Administered by the Federal Transit Administration
    - (3) Proposed Resolution Authorizing Formally Bid Contract for Rutgers Transportation Bus Services
    - (4) Proposed Resolution Approving a Three-Year Contract Extension with Elsevier, Inc. for the Purchase of Nursing Licensure Exam Review and Preparation Services
    - (5) Proposed Resolution Approving the Renovation of Jameson Residence Hall D for Rutgers Evans Scholars on the Douglass Campus

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### Tentative Agenda

- (6) Proposed Resolution Approving the Naming of the Jameson Residence Hall D as the "NJSGA Evans Scholars Fireman Family Scholarship House"
- (7) Proposed Resolution Authorizing the Negotiation and Execution of an Easement Agreement with Public Service Electric and Gas Company (RU–New Brunswick)
- (8) Proposed Resolution Authorizing the Negotiation and Execution of an Easement Agreement with Public Service Electric and Gas Company (RU–Camden)
- (9) Proposed Resolution Approving Facilities Improvements and Plant Size Reduction at Multiple On-Campus and Off-Campus Locations
- e. Committee on Health Affairs September 18, 2025
  - (1) Minutes of the University Behavioral Health Care Leadership Committee Meetings of March 17, 2025 and May 19, 2025
  - (2) University Behavioral Health Care Staff Appointments, Reappointments and Clinical Privileges of May 19, 2025
  - (3) University Behavioral Health Care's Quality Improvement Report for the Third and Fourth Quarters of 2024
  - (4) University Behavioral Health Care Plan for Professional Services for 2025
- 13. REPORT OF THE UNIVERSITY SENATE
- 14. OLD BUSINESS
- 15. NEW BUSINESS
- 16. ADJOURNMENT



## PROPOSED RESOLUTION RENAMING THE OMAR BORAIE CHAIR IN GENOMIC SCIENCE TO THE OMAR BORAIE ENDOWED CHAIR IN MOLECULAR MEDICINE

WHEREAS, the quality of the faculty is the most enduring hallmark of a great institution, and an endowed chair provides a singular opportunity to recognize and sustain innovative intellectual work that embraces teaching, discovery, and public engagement; and

**WHEREAS,** Rutgers, The State University of New Jersey, is committed to securing its position among the very top public universities in the nation; and

WHEREAS, on October 14, 2015, the Rutgers Board of Governors took steps to advance that goal through the creation of the Omar Boraie Chair in Genomic Science; and

WHEREAS, the chair was established with a generous gift from Omar Boraie to advance cancer research and its potential for translating scientific breakthroughs into patient therapies, and to support New Brunswick in its transformation into a health care city, and the gift was matched by an anonymous donor as part of the university's fundraising campaign, *Our Rutgers, Our Future: A Campaign for Excellence*; and

WHEREAS, over the past 10 years cancer research has expanded as a field beyond just genomics, necessitating a name change and additionally a change in criteria eligibility to now honor, retain, or recruit eminent scholars in the field of molecular medicine for service on the faculty of the university, thereby encompassing a broader field and expanding the pool of eminent candidates; and

WHEREAS, the proposed name is the Omar Boraie Endowed Chair in Molecular Medicine, which remains true to the original intent of the gift and is supported by University President William F. Tate IV, Executive Vice President for Academic Affairs Keena Arbuthnot, Rutgers Biomedical and Health Sciences Chancellor Brian Strom, Rutgers Cancer Institute Director Steven Libutti, Rutgers University Foundation President Kimberly Hopely, and the Boraie family; and

WHEREAS, on September 25, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the recommendation to change the name of the chair, along with its eligibility criteria, and recommended approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the renaming of the Omar Boraie Chair in Genomic Science to the Omar Boraie Endowed Chair in Molecular Medicine and the amendment of the eligibility criteria as described herein, effective October 16, 2025.



### PROPOSED RESOLUTION CREATING THE MICHAEL GOCHFELD ENDOWED LEGACY PROFESSORSHIP

WHEREAS, the quality of the faculty is the most enduring hallmark of a great institution, and an endowed professorship provides a singular opportunity to recognize and sustain innovative intellectual work that embraces teaching, discovery, and public service; and

WHEREAS, a generous gift of \$250,000 has been pledged by Michael Gochfeld and Joanna Burger to create a professorship honoring Michael Gochfeld's legacy as director of the Residency Program in Occupational and Environmental Medicine within the Environmental and Occupational Health Sciences Institute, first at the University of Medicine and Dentistry of New Jersey and then at Rutgers; and

**WHEREAS**, these funds have been matched with an additional \$250,000 from the Rutgers Biomedical and Health Sciences Legacy Professorship Match Campaign; and

WHEREAS, the Michael Gochfeld Endowed Legacy Professorship is designed to honor, retain, or recruit faculty in the field of Occupational and Environmental Medicine within the Environmental and Occupational Health Sciences Institute, especially to support a faculty member who is part of the Residency Program in Occupational and Environmental Medicine, or who advances research and training in the field; and

WHEREAS, the creation of the Michael Gochfeld Endowed Legacy Professorship has been recommended by the Environmental and Occupational Health Sciences Institute Director Helmut Zarbl, Rutgers Biomedical and Health Sciences Chancellor Brian L. Strom, Executive Vice President for Academic Affairs Keena Arbuthnot, and University President William F. Tate IV; and

WHEREAS, on September 25, 2025, the Board of Governors' Committee on Academic and Student Affairs endorsed the establishment of the Michael Gochfeld Endowed Legacy Professorship.

**NOW, THEREFORE, BE IT RESOLVED,** that upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the creation of the Michael Gochfeld Endowed Legacy Professorship; and

**BE IT FURTHER RESOLVED** that the Board of Governors of Rutgers, The State University of New Jersey, expresses its deep appreciation to the donors for their generosity and vision in endowing this professorship.



## PROPOSED RESOLUTION ESTABLISHING THE PROFESSIONAL AND INTERDISCIPLINARY MASTER OF ENGINEERING DEGREE PROGRAM AT THE SCHOOL OF ENGINEERING

WHEREAS, the School of Engineering at Rutgers, The State University of New Jersey, seeks to establish a Professional and Interdisciplinary Master of Engineering degree program; and

WHEREAS, the proposed degree program has been designed to prepare students with the knowledge, skills, and expertise necessary to excel in a wide range of engineering roles; and

WHEREAS, the proposed degree program has been reviewed by an external consultant who has recommended its approval, and resources to launch the program are in place; and

WHEREAS, the proposed program has been approved by the Faculty and the Dean of the School of Engineering Alberto Cuitiño, Chancellor of Rutgers University—New Brunswick Francine Conway, Executive Vice President for Academic Affairs Keena Arbuthnot, and University President William F. Tate IV; and

WHEREAS, on September 25, 2025, the Committee on Academic and Student Affairs reviewed the proposal establishing the Professional and Interdisciplinary Master of Engineering degree program and recommended its approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Academic and Student Affairs, the Board of Governors of Rutgers, The State University of New Jersey, approves the establishment of the Professional and Interdisciplinary Master of Engineering degree program, to be offered by the School of Engineering; and

**BE IT FURTHER RESOLVED** that the Board of Governors affirms that the aforementioned degree program, under the standards of the Higher Education Restructuring Act of 1994, does not exceed or change Rutgers' mission, does not require significant new resources, and does not raise significant issues of duplication with existing New Jersey programs; and

**BE IT FINALLY RESOLVED** that, upon approval by the Board of Governors of the Professional and Interdisciplinary Master of Engineering degree program, notification will be forwarded to the New Jersey Office of the Secretary of Higher Education.



# PROPOSED RESOLUTION APPROVING THE IMPLEMENTATION OF REVOLVING CREDIT SUPPORT

**WHEREAS,** Rutgers, The State University of New Jersey, currently operates with an approximately \$5.6 billion annual budget; and

- WHEREAS, the cyclical effect of the timing of revenues and expenses can lead to periods where the cash available in the University's accounts for operating expenses can be strained; and
- WHEREAS, the University has historically utilized its Commercial Paper Program (the "CP Program") to address the cash flow constraints created from the cyclical effect of revenues and expenses; and
- WHEREAS, another common approach to ensure access to liquid assets among entities of similar size as the University is to maintain a revolving credit facility that can be drawn upon to cover operating expenses on a short-term basis; and
- **WHEREAS,** in February 2021, the University authorized liquidity support in the form of both support to the CP Program, as well as revolving credit facility in a total combined amount not to exceed \$300 million; and
- WHEREAS, as the two types of liquidity facilities operate in fundamentally different ways, the University desires to distinguish the not to exceed amounts of the revolving credit facility from the liquidity support for the CP Program; and
- WHEREAS, since 2021, the University utilized \$100 million of the authorized amount for a revolving credit facility and \$200 million of the authorized amount as liquidity support directly to the holders of commercial paper; and
- **WHEREAS**, the CP Program together with a revolving credit facility provide useful tools that University Treasury can utilize to address cash flow constraints; and
- WHEREAS, after analyzing the historical performance of the University's accounts in the context of its cyclical cash flows the University has determined that revolving credit support up to the amount of \$200,000,000 and that liquidity support for the CP Program up to the amount of \$450,000,000 would be sufficient to meet cash flow needs; and
- WHEREAS, on September 26, 2025, the University administration reviewed the liquidity support plans described above with the Committee on Finance and Facilities and the Committee recommended approval of the plans by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, hereby authorizes the issuance of a revolving credit facility in a maximum principal amount not to exceed \$200,000,000 and liquidity support for the CP Program in a maximum principal amount not to exceed \$450,000,000, both in the amounts and forms most advantageous to the University determined by University Treasury; and

**BE IT FURTHER RESOLVED** that the university administration, acting through the Executive Vice President and Chief Administrative Officer, in consultation with the Executive Vice President and General Counsel, or their designees, is hereby authorized and directed to negotiate, approve, execute, and perform all necessary request for proposals, agreements, contracts, certificates, and documents on behalf of Rutgers that are necessary for the successful solicitation for and implementation of the revolving credit facility described herein; and

**BE IT FINALLY RESOLVED** that this Resolution shall take effect upon the consent of the Board of Trustees.

Attachment: Memo to members of the Finance and Facilities Committee, dated September 9, 2025



### PROPOSED RESOLUTION

AUTHORIZING RUTGERS, THE STATE UNIVERSITY OF NEW JERSEY, TO FILE AN APPLICATION TO THE FEDERAL TRANSIT ADMINISTRATION, AN OPERATING ADMINISTRATION OF THE UNITED STATES DEPARTMENT OF TRANSPORTATION, FOR FEDERAL TRANSPORTATION ASSISTANCE AUTHORIZED BY 49 U.S.C. CHAPTER 53, TITLE 23 UNITED STATES CODE, AND OTHER FEDERAL STATUTES ADMINISTERED BY THE FEDERAL TRANSIT ADMINISTRATION

WHEREAS, the Federal Transit Administrator has been delegated authority to award Federal financial assistance for transportation projects; and

WHEREAS, a grant or cooperative agreement for Federal financial assistance will impose certain obligations upon an applicant, and may require an applicant to provide the local share of the project costs; and

WHEREAS, Rutgers, The State University of New Jersey, as an applicant, will provide all annual certifications and assurances to the Federal Transit Administration required for the project; and

WHEREAS, on September 26, 2025, the Board of Governors' Committee on Finance and Facilities reviewed the documentation supporting a proposed application to the Federal Transit Administration for a grant up to \$6,716,026 and discussed the proposed application and agreed to recommend approval of such application by the Board of Governors.

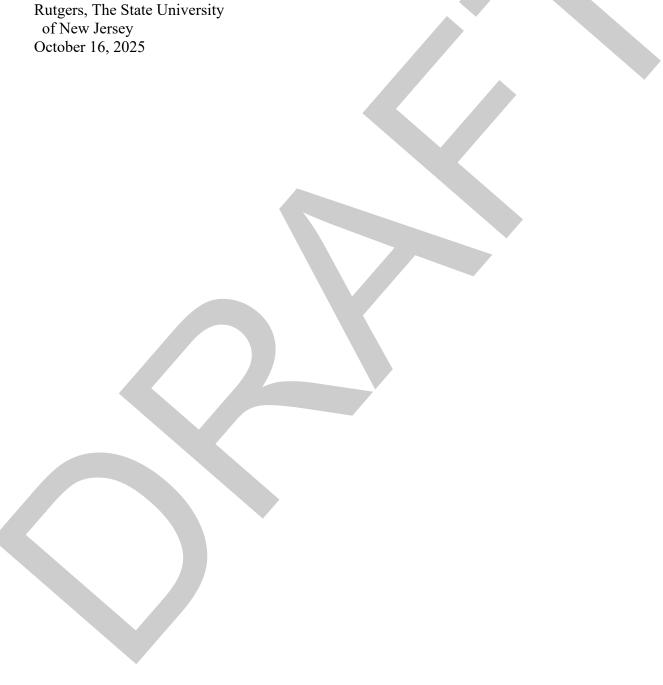
**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, hereby approves such application; and

### BE IT FURTHER RESOLVED that

- 1. The Senior Vice President for Research is authorized to execute and file an application for Federal assistance on behalf of Rutgers, The State University with the Federal Transit Administration for Federal assistance authorized by 49 U.S.C. chapter 53, Title 23, United States Code, or other Federal statutes authorizing a project administered by the Federal Transit Administration.
- 2. That the Senior Vice President for Research is authorized to execute and file with its application the annual certifications and assurances and other documents the Federal Transit Administration requires before awarding a Federal assistance grant or cooperative agreement.

3. That the Senior Vice President for Research is authorized to execute grant and cooperative agreements with the Federal Transit Administration on behalf of Rutgers, The State University; and

BE IT FINALLY RESOLVED that this Resolution shall take effect immediately.





## PROPOSED RESOLUTION AUTHORIZING FORMALLY BID CONTRACT FOR RUTGERS TRANSPORTATION BUS SERVICES

WHEREAS, on April 25, 2025, Rutgers University Procurement Services ("UPS") issued a formal Request for Proposals ("RFP") inviting five suppliers to submit proposals to provide Transportation Bus Services for all campuses; and

WHEREAS, four proposals were received and evaluated, and the evaluation committee recommends entering into a ten-year contract with two optional five-year extensions with Academy Express LLC ("Academy") because its proposal was ranked highest and demonstrates Academy's ability to perform and render the services included in the comprehensive RFP; and

**WHEREAS,** University Policy 20.1.11 requires that all formally bid procurements valued over \$10 million be approved by the Board of Governors prior to contract award; and

WHEREAS, the total estimated value of a ten-year contract resulting from the aforementioned RFP is \$327.2 million and thus requires Board of Governors approval; and

WHEREAS, on September 26, 2025, the Board of Governors' Committee on Finance and Facilities reviewed the documentation supporting a proposed contract award for Rutgers Transportation Bus Services as described above and discussed the proposed arrangement and agreed to recommend approval of a contract award by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, hereby approves the recommended award of a contract for Rutgers Transportation Bus Services under the formally bid RFP, as described above, for a ten-year term with two optional five-year extensions, the actual contract spend amount to be authorized pursuant to approved University budgets annually; and

**BE IT FURTHER RESOLVED** that the University Administration, acting through the Executive Vice President and Chief Administrative Officer of Rutgers, on behalf of Rutgers, with advice from the Executive Vice President and General Counsel, or their designees, is hereby authorized and directed to negotiate, approve, execute, and perform the necessary contract and any related documents on behalf of Rutgers that are necessary to implement this agreement with Academy; and

**BE IT FINALLY RESOLVED** that this Resolution shall take effect immediately.



# PROPOSED RESOLUTION APPROVING A THREE-YEAR CONTRACT EXTENSION WITH ELSEVIER INC. FOR THE PURCHASE OF NURSING LICENSURE EXAM REVIEW AND PREPARATION SERVICES

WHEREAS, in 2015 after a competitive process, Rutgers, The State University of New Jersey, on behalf of the School of Nursing entered a contract with Elsevier Inc. for nursing licensure examination review and preparation services to help prepare School of Nursing students to pass the NCLEX-R N exam, which is a prerequisite to obtaining a license as a registered nurse; and

WHEREAS, the School of Nursing sought a three-year waiver of bid extension of that contract, which was approved by the Board of Governors on December 7, 2021; and

WHEREAS, the School of Nursing sought an additional two-year waiver of bid extension of the contract, which was approved by the university's Chief Financial Officer and University Treasurer under university policy 20.1.11 ("Procurement and Payment Policy"); and

**WHEREAS**, on September 26, 2025, the Committee on Finance and Facilities reviewed the proposed resolution for contract extension and recommended its approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED,** upon the recommendation of the Committee on Finance and Facilities that the Board of Governors or Rutgers, The State University of New Jersey, approves a three-year contract extension with Elsevier Inc. for nursing licensure exam review and preparation services.

Attachment: Memo to members of the Finance and Facilities Committee dated September 9, 2025



# PROPOSED RESOLUTION APPROVING THE RENOVATION OF JAMESON RESIDENCE HALL D FOR RUTGERS EVANS SCHOLARS ON THE DOUGLASS CAMPUS

WHEREAS, The Evans Scholars Foundation was established in 1930 to provide high-achieving students of limited financial means access to higher education and has established relationships with numerous universities around the county, including fifteen Big Ten Alliance Schools; and

WHEREAS, the Evans Scholars Foundation has, since 2022, provided scholarships to certain students enrolled at Rutgers University–New Brunswick and both the Evans Scholars Foundation and Rutgers wish to grow the program and provide a dedicated location for housing of Rutgers Evans scholars; and

WHEREAS, the Jameson Residence Halls – seven iconic interconnected residence buildings on the Douglass campus – provides a good location for the students enrolled in the Evans Scholars program; and

WHEREAS, Jameson Residence Hall D, a 19,900 square foot building at the Jameson Residence Halls, has been selected as the specific location for housing Rutgers Evans Scholars; and

WHEREAS, Jameson Residence Hall D needs and will benefit from certain aesthetic, functional, and infrastructure upgrades that are expected to cost up to \$8 million which will be funded entirely through philanthropy – specifically, an \$8 million gift from the Evans Scholars Foundation; and

**WHEREAS,** in appreciation for the gift, under a separate action of the Board of Governors, the Jameson Residence Hall D is expected to be named the "NJSGA Evans Scholars Fireman Family Scholarship House;" and

**WHEREAS**, on September 26, 2025, the Committee on Finance and Facilities reviewed and discussed the proposed project as described herein and in the attached project summary and recommended approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, approves renovating Jameson Residence Hall D as described herein and in the attached project summary, with spending authority up to \$8 million derived entirely from philanthropy; and

**BE IT FURTHER RESOLVED** that, to the extent any University debt is used for interim financing of the costs of this Project ("Project Bonds") prior to the time the full funding through philanthropy is received, the Board of Governors reasonably expects to reimburse the expenditure of such costs paid prior to the issuance of Project Bonds, with proceeds of such Project Bonds, and

this Resolution is intended to be, and hereby is, a declaration of the official intent to reimburse the expenditure of such costs paid prior to the issuance of the Project Bonds, with proceeds of such Project Bonds, in accordance with Treasury Regulations Section 1.150-2; and

**BE IT FURTHER RESOLVED** that the Executive Vice President and Chief Administrative Officer, in consultation with the Executive Vice President and General Counsel, or their designees, are hereby authorized and directed to take such actions and negotiate, approve, execute and perform such other agreements, contracts, certificates, reports or documents on behalf of Rutgers as may be necessary to accomplish the project authorized hereby; and

**BE IT FURTHER RESOLVED** that on behalf of Rutgers University, the Board of Governors extends its appreciation to the Evans Scholars Foundation for its support of Rutgers; and

BE IT FINALLY RESOLVED that this Resolution shall take effect immediately.

Attachment: Project Summary



# PROPOSED RESOLUTION APPROVING THE NAMING OF JAMESON RESIDENCE HALL D AS THE "NJSGA EVANS SCHOLARS FIREMAN FAMILY SCHOLARSHIP HOUSE"

WHEREAS, The Evans Scholars Foundation was established in 1930 to provide high-achieving students of limited financial means access to higher education and has established relationships with numerous universities around the county, including fifteen Big Ten Alliance Schools; and

**WHEREAS**, the Evans Scholars Foundation has, since 2022, provided scholarships to certain students enrolled at Rutgers University—New Brunswick and both Evans Scholars Foundation and Rutgers wish to grow the program and provide a dedicated location for housing of Rutgers Evans scholars; and

**WHEREAS,** Jameson Residence Hall D, a 19,900 square foot building at the Jameson Residence Halls, has been selected as the specific location for housing of the Rutgers Evans Scholars; and

WHEREAS, the Evans Scholars Foundation is providing a generous gift of \$8 million to support the renovation of Jameson Residence Hall D by underwriting the costs of the project; and

WHEREAS, on September 9, 2025, the University Naming Committee considered and approved naming Jameson Residence Hall D the "NJSGA Evans Scholars Fireman Family Scholarship House" and thereafter recommended approval to Rutgers President William F. Tate IV who also approved the name; and

**WHEREAS**, on September 26, 2025, the Committee on Finance and Facilities reviewed and discussed the proposed naming and recommended approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of President William F. Tate IV, the University Naming Committee, and the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, approves the naming of Jameson Residence Hall D as the "NJSGA Evans Scholars Fireman Family Scholarship House"; and

**BE IT FURTHER RESOLVED** that on behalf of Rutgers University, the Board of Governors extends its appreciation to the Evans Scholars Foundation for its support of Rutgers; and

**BE IT FINALLY RESOLVED** that this Resolution shall take effect immediately.



# PROPOSED RESOLUTION AUTHORIZING THE NEGOTIATION AND EXECUTION OF AN EASEMENT AGREEMENT WITH PUBLIC SERVICE ELECTRIC AND GAS COMPANY (RU–NEW BRUNSWICK)

WHEREAS, Public Service Electric and Gas Company ("PSE&G") operates medium and high voltage electric transmission infrastructure serving the all New Brunswick campuses of Rutgers University, within public rights-of-way and immediately adjacent to land owned by both the Board of Governors and the Board of Trustees; and

**WHEREAS**, PSE&G is modernizing its distribution systems to provide improved reliability; and

WHEREAS, one of the proposed modernizations will provide a mutual benefit to PSE&G and Rutgers, if new high-voltage transmission lines can replace existing medium-volt transmission lines on the Rutgers Cook/Douglass campus; and

WHEREAS, PSE&G approached Rutgers in 2024 with a request to design a distribution upgrade and, working with Rutgers, developed a solution that would meet PSE&G needs and offer future connection opportunities for Rutgers; and

WHEREAS, the proposed solution requires that Rutgers grant a permanent easement area of approximately 1.5 acres in order to accommodate planned improvements to PSE&G's infrastructure; and

WHEREAS, the permanent easement will accommodate utility poles, overhead utility cables, and stabilizing guy wires as needed; and

WHEREAS, the infrastructure improvements undertaken by PSE&G will directly benefit Rutgers, as the new infrastructure will provide for future connectivity to campus electrical distribution systems owned and maintained by Rutgers and serving the Cook/Douglass campus; and

WHEREAS, given that the permanent easement will be located along roadways and not impede Rutgers' future development plans and considering that new equipment will benefit Rutgers' operations, Rutgers will not ask for fair market value determination for the easement but PSE&G will indemnify Rutgers and pay a nominal consideration of one dollar (\$1.00); and

**WHEREAS**, the proposed easement will be finalized upon completion of installation of the infrastructure as approved by Rutgers University Facilities department, and will be memorialized based on documents prepared by a NJ Professional Land Surveyor, and the proposed locations will not negatively impact Rutgers' long term plans for the portion of the Cook/Douglass Campus affected by the proposed easement; and

**WHEREAS**, on September 26, 2025, the Committee on Finance and Facilities reviewed and discussed the proposed easement and agreed to recommend approval by the Board of Governors.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Governors of Rutgers, The State University of New Jersey, upon the recommendation of the Committee on Finance and Facilities and conditioned upon the consent of the Board of Trustees, that the proposed easement requested by PSE&G as further described in this resolution is hereby approved; and

**BE IT FURTHER RESOLVED** that the Chief Financial Officer, with the advice of counsel, is authorized to negotiate and enter into an easement agreement with PSE&G in which Rutgers will grant PSE&G approximately 1.5 acres of permanent easement area and obligate PSE&G to indemnify Rutgers and pay the consideration of \$1.00.

Attachments: Project Summary

Cook Douglass Dudley Rd Proposed PSEG Easement Diagram



# PROPOSED RESOLUTION AUTHORIZING THE NEGOTIATION AND EXECUTION OF AN EASEMENT AGREEMENT WITH PUBLIC SERVICE ELECTRIC AND GAS COMPANY (RU-CAMDEN)

WHEREAS, Public Service Electric and Gas Company ("PSE&G") operates high voltage electric transmission infrastructure serving the Camden Campus of Rutgers University in the City of Camden, immediately adjacent to land owned by the Board of Trustees; and

WHEREAS, PSE&G approached Rutgers in Summer 2025 with a request to grant a permanent easement area of approximately 0.031 acres (1,368 square feet) in order to accommodate planned improvements to PSE&G's infrastructure serving the Cooper Street Gateway project, a capital project on the campus previously approved by the Board of Governors at its April 18, 2024 meeting; and

WHEREAS, the permanent easement will accommodate utility poles, overhead utility cables, and stabilizing guy wires as needed; and

WHEREAS, the infrastructure improvements undertaken by PSE&G directly benefit Rutgers, as the new infrastructure will serve a major capital project on the Camden campus; and

WHEREAS, given the de minimis size of the permanent easement and considering that new equipment will benefit Rutgers' operations, Rutgers will not ask for fair market value determination for the easement but PSE&G will indemnify Rutgers and pay a nominal consideration of one dollar (\$1.00); and

WHEREAS, the proposed easement will be finalized upon completion of installation of the infrastructure as approved by Rutgers University Facilities department, and will be memorialized based on documents prepared by a NJ Professional Land Surveyor, and the proposed locations will not negatively impact Rutgers' long term plans for the portion of the Camden Campus affected by the proposed easement; and

**WHEREAS**, on September 26, 2025, the Committee on Finance and Facilities reviewed and discussed the proposed easement and agreed to recommend approval by the Board of Governors.

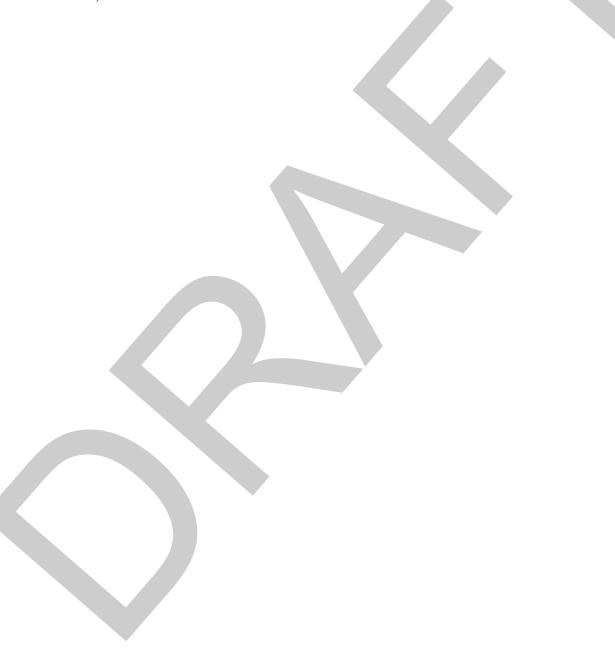
**NOW, THEREFORE, BE IT RESOLVED** by the Board of Governors of Rutgers, The State University of New Jersey, upon the recommendation of the Committee on Finance and Facilities and conditioned upon the consent of the Board of Trustees, that the proposed easement requested by PSE&G as further described in this resolution is hereby approved; and

**BE IT FURTHER RESOLVED** that the Chief Financial Officer, with the advice of counsel, is authorized to negotiate and enter into an easement agreement with PSE&G in which

Rutgers will grant PSE&G approximately 0.031 acres of permanent easement area and obligate PSE&G to indemnify Rutgers and pay the consideration of \$1.00.

Attachments: Project Summary

Preliminary Easement Diagram





# PROPOSED RESOLUTION APPROVING FACILITIES IMPROVEMENTS AND PLANT SIZE REDUCTION AT MULTIPLE ON-CAMPUS AND OFF-CAMPUS LOCATIONS

WHEREAS, Rutgers University has a physical campus that has grown since the first acreage was acquired in 1807, with the plant size increasing to accommodate a growing student body, research portfolio, and clinical enterprise; and

WHEREAS, management of plant size and physical appearance is an appropriate component of a facilities management strategy; and

WHEREAS, demolishing obsolete or underutilized campus buildings is a strategic investment that strengthens the university's long-term financial sustainability; and

WHEREAS, curbside appeal is important for first and lasting impressions of the campus experience for students, faculty, staff, and visitors; and

WHEREAS, Rutgers Institutional Planning and Operations has, working with the Rutgers University—New Brunswick Chancellor's office and University Finance and Administration, developed a list of building demolitions and aesthetic improvements including gateway signage upgrades (collectively, the "Project"); and

WHEREAS, the Project is informed by and supportive of the most recent version of Rutgers 2030 - University Physical Master Plan, will reduce operating and utilities costs, and will lower Rutgers' deferred maintenance liability; and

WHEREAS, the cost of the Project is estimated to be \$23 million, and will be paid by University funds and/or debt or a combination thereof including tax-exempt bonds or commercial paper issued by Rutgers, or any other debt bearing interest which is exempt from gross income for federal tax purposes ("Tax-Exempt Debt") and Rutgers expects to reimburse expenditures for costs of the Project paid prior to the issuance of such Tax-Exempt Debt with the proceeds of such Tax-Exempt Debt; and

WHEREAS, on September 26, 2025, the Committee on Finance and Facilities discussed the Project and Project Summary attached hereto and recommended the Project for approval by the Board of Governors of Rutgers, The State University of New Jersey, with spending authority up to \$23 million.

**NOW, THEREFORE, BE IT RESOLVED** that, upon the recommendation of the Committee on Finance and Facilities, the Board of Governors of Rutgers, The State University of New Jersey, approves the Project as more fully described in the attached Project Summary, with spending authority up to \$23 million; and

**BE IT FURTHER RESOLVED** that, this Resolution is intended to be, and hereby is, a declaration of the official intent of Rutgers to reimburse the expenditure of any Project costs paid prior to the issuance of Tax-Exempt Debt, with proceeds of such Tax-Exempt Debt, in accordance with Treasury Regulations Section 1.150-2; and

**BE IT FURTHER RESOLVED** that the University Administration, acting through the Executive Vice President and Chief Administrative Officer of Rutgers, in consultation with the Executive Vice President and General Counsel, or their designees, is hereby authorized and directed to negotiate, approve, execute, and perform all necessary agreements, contracts, certificates, reports, and documents on behalf of Rutgers that are necessary for the successful execution of the Project; and

BE IT FINALLY RESOLVED that this Resolution shall take effect immediately.

Attachment: Project Summary

