CAMDEN BOARD OF DIRECTORS

Rutgers, The State University of New Jersey September 13, 2019

A meeting of the Camden Board of Directors of Rutgers, The State University of New Jersey was held on Tuesday, September 13, 2019 at 1:00 p.m. in the Rutgers—Camden Nursing and Science Building, 530 Federal Street, Camden, New Jersey. Dr. Dougherty presided as Chair.

Present and constituting a quorum were Dietrich, Dougherty, Hundley, McCue (via conference call), and Stewart (via conference call).

Attending for the university administration were Haddon, Jones, and Roesener.

Also present were Rabinowitz, faculty representative to the Board of Directors and Adepoju, undergraduate student representative to the Board of Directors.

ANNOUNCEMENT PURSUANT TO CHAPTER 231, PUBLIC LAW 1975 (OPEN PUBLIC MEETINGS ACT)

Ms. Jones, Secretary of the Rutgers—Camden Board of Directors, announced that pursuant to Public Law 1975, Chapter 231 (Open Public Meetings Act), public notice of this meeting was filed on September 10, 2019 with the Office of the Secretary of State of New Jersey and three newspapers, the Cherry Hill *Courier-Post*, the New Brunswick *Home News Tribune*, and the Newark *Star-Ledger*. Public notice of the meeting was posted in the following University libraries: the Alexander Library, New Brunswick; the Dana Library, Newark; and the Robeson Library, Camden. In addition, notice of this meeting was posted on the Rutgers—Camden Board of Directors website.

CONFLICT OF INTEREST STATEMENT

Ms. Jones asked the board members if they had read the meeting agenda and supporting documents and if anyone had a possible conflict of interest to disclose. No conflicts were reported.

INDUCTION OF NEW BOARD MEMBERS

Dr. Dougherty introduced Mr. Robert Roesener, deputy general counsel and member of the Bar of the State of New Jersey, to administer the Oath of Allegiance and Office to induct new members. Mr. Roesener called on Mr. Frank Hundley, who was inducted and joined the Rutgers University–Camden Board of Directors as a member representative of the Rutgers University Board of Governors.

ELECTION OF OFFICERS OF THE RUTGERS UNIVERSITY-CAMDEN BOARD OF DIRECTORS AND OF APPOINTEES TO THE ROWAN UNIVERSITY/RUTGERS-CAMDEN BOARD OF GOVERNORS

Annual elections for the positions of chair, vice chair, secretary, and treasurer were held. Dr. Dougherty turned the chair over to Ms. Jones for the election of chair. Ms. Jones presented Dr. Dougherty for the position of chair for the term September 2019 to September 2020 and called for a motion, which was made and seconded. Dr. Dougherty left the room, and Ms. Jones asked if there was any discussion. Hearing none, Ms. Jones called for a vote, and Dr. Dougherty was unanimously elected as chair. Dr. Dougherty rejoined the meeting and assumed the chair.

Dr. Dougherty presented Ms. Susan McCue for the position of vice chair for the term September 2019 to September 2020 and called for a motion, which was made and seconded. Ms. McCue muted the conference line, and Dr. Dougherty asked if there was any discussion. Hearing none, Dr. Dougherty called for a vote, and Ms. McCue was unanimously elected as vice-chair. Ms. McCue returned to the meeting.

Dr. Dougherty presented Ms. Jones for the position of secretary for the term September 2019 to September 2020 and called for a motion, which was made and seconded. Ms. Jones left the room. Dr. Dougherty asked if there was any discussion. Hearing none, Dr. Dougherty called for a vote, and Ms. Jones was unanimously elected as secretary. Ms. Jones returned to the room.

Dr. Dougherty presented Mr. J. Michael Gower *in absentia* for the position of treasurer for the term September 2019 to September 2020 and called for a motion, which was made and seconded. Hearing no further discussion, Dr. Dougherty called for a vote, and Mr. Gower was elected unanimously as treasurer.

Dr. Dougherty turned the chair over to Ms. Jones for the election of appointees to the Rowan University/Rutgers—Camden Board of Governors. Ms. Jones presented Dr. Dougherty and Mr. Frank Hundley for the positions which are coterminous with their terms on the Board of Trustees (2024) and the Board of Governors (2022), respectively. Dr. Dougherty and Mr. Hundley left the room, and Ms. Jones asked if there was any discussion. Hearing none, Ms. Jones called for a vote, and Dr. Dougherty and Mr. Hundley were unanimously elected as appointees to the Rowan University/Rutgers—Camden Board of Governors. Dr. Dougherty and Mr. Hundley rejoined the meeting, with Dr. Dougherty reassuming the chair.

REFLECTIONS ON THE LIFE AND SERVICE OF DUDLEY RIVERS, RC'82

It was with great sadness that the Rutgers University–Camden Board of Directors acknowledged the passing of Chair Dudley Rivers on July 29, 2019. Dr. Dougherty and Chancellor Haddon shared reflections on Mr. Rivers' life and service, recalling him as a proud alumnus and for his years of service, often in leadership roles, to the Rutgers University Board of Trustees, the Rutgers University Board of Governors, the Rutgers University–Camden Board of Directors, and the Rowan University/Rutgers–Camden Board of Governors; for his philanthropy, having established an endowed scholarship for the Rutgers Future Scholars program; and, as a staunch advocate for Rutgers University–Camden who played major roles in maintaining Rutgers University–Camden's independence and in developing the New Jersey Medical and Health Sciences Education Restructuring Act. A moment of silence was observed in Mr. Rivers' memory.

APPROVAL OF MINUTES OF THE JUNE 18, 2019 MEETING

Dr. Dougherty called attention to the minutes of the June 18, 2019 meeting that were distributed to the Board and asked if there were any additions or corrections. Receiving no objections, Dr. Dougherty called for a motion which was seconded and asked if there was any discussion. Hearing none, the minutes were approved unanimously.

CONFIDENTIALITY AND CONFLICT OF INTEREST POLICIES

Dr. Dougherty called on Ms. Jones who reminded Board members and representatives about the need to review, sign, and return to the Office of the Secretary the policy statement on confidentiality of proceedings of the Rutgers—Camden Board of Directors' meetings.

CHANCELLOR'S REPORT

Chancellor Haddon provided the Board with an update on important happenings since the last Board meeting on June 18, 2019.

After a busy summer, Chancellor Haddon welcomed new students to Rutgers University—Camden at Raptor Welcome on September 2. Enrollment currently exceeds 7,400 students, with more than fifty percent underrepresented and first-generation students. Enrollment in graduate programs has increased, and enrollment in the law school increased by twenty percent. Mr. Jay Austin joined Rutgers Law School from the University of California Irvine School of Law as senior associate dean of enrollment and financial aid. Mr. Austin will oversee admissions at both the Newark and Camden locations. With rising enrollment, facilities are at capacity.

Through the oversight of Dr. Jason Rivera, vice chancellor for student academic success, retention is stronger than ever by serving students better. This year, eighty percent of first-year students returned for their second year. A new center to promote student success has been launched at the School of Nursing–Camden. A program is also being launched to better serve African American and Latinx students. Supporting students to make their mark, stay in class, and graduate on time has become a more important mission.

Rutgers University—Camden is also deeply committed to research. This is evidenced by the recent elevation to R2 research university classification by the Carnegie Foundation, a factor that helped with the recruitment of 17 new research and teaching faculty this fall. In the past nine months, faculty, including FASC Dean Emerita Dr. Margaret Marsh, have published seven new books, representing an exceptional contribution to original thinking that will influence scholars worldwide.

Rutgers University–Camden continues to succeed in attracting research support. Sixteen million dollars of grant funding was received in FY19, and several additional large grants have been awarded in the last few months. Dr. Gloria Bonilla-Santiago, a Board of Governors Distinguished Service Professor of Public Policy, received \$3 million from the U.S. Agency for International Development to create a center for government transparency in Paraguay; a \$1.2 million grant was received from the National Institutes of Health to support a program to mentor underrepresented undergraduate students to pursue doctoral study in science and health fields; and, the School of Nursing received \$1.5 million from the U.S. Department of Health and Human Services to launch a program to recruit veterans for careers in nursing.

Commitment to civic engagement continues to gain momentum. The Office of Civic Engagement at Rutgers University–Camden celebrates its tenth anniversary in 2020. In the area of civic engagement, Rutgers University–Camden is recognized locally as an anchor institution for Camden and southern New Jersey and nationally as a model for other universities. Speaking to this commitment, the New Student Day of Service on September 7 attracted nearly 200 students who participated in projects across the city of Camden. In October, the Office of Civic Engagement will host its annual Community Partner Breakfast, which brings several hundred community and non-profit leaders to campus. Also in October, Rutgers University–Camden, along with Drexel University, Temple University, and the University of Pennsylvania, will sponsor the national conference of the Coalition of Urban and Metropolitan Universities (CUMU) in Philadelphia. Rutgers University–Camden will host a portion of conference activities in Camden. Chancellor Haddon thanked Dr. Nyeema Watson, associate chancellor for civic engagement, for her leadership and commitment.

Continuing the tradition of the last several years, Rutgers University—Camden will host speakers and conferences that enrich discussion and provide opportunity for student/faculty interchange. Matthew Desmond, author of *Evicted*, will meet with students and present a public lecture on September 26. Desmond's award-winning book about the national housing crisis is the Rutgers Reads selection for 2019. In addition, on October 7, the Senator Walter Rand Institute for Public Affairs will host a conference on leveraging data for population health.

Rutgers University—Camden also continues to receive high recognition in a variety of national rankings. For example, *Washington Monthly* consistently recognizes Rutgers University—Camden in its *Best Bang for the Buck* category (#24 in the northeast), and the *Wall Street Journal/Times* recognized Rutgers University—Camden nationally and regionally: #276 out of 801 national higher education institutions ranked and #106 out of 258 higher education institutions ranked in the northeast.

Finally, there are a number of new initiatives this year as part of Rutgers University–Camden's commitment to growth and to providing learning experiences and credentials demanded by employers. Examples include the Law School's immigration certificate, the Graduate School's certificate for teachers of students with disabilities, and the School of Business' series of stackable business certificates that build toward completion of a master's degree in business. In addition, Dining Services has changed dramatically. Gourmet Dining, the new food service provider, renovated food preparation and dining spaces in the Campus Center and offers a host of services to enhance students' dining experience and knowledge of healthy eating and cooking.

UPDATE ON THE CAPITAL PLAN

Chancellor Haddon called on Mr. Larry Gaines, senior vice chancellor for administration and finance, to provide an update on renovation work at Rutgers University–Camden.

Rutgers University acquired the Camden County Prosecutor Office's building at 25 North Fifth Street in Camden. Renovation work will commence soon in order to relocate non-student-facing administrative offices there. This will free up space on campus for student support and programming. Rutgers also owns five homes along Cooper Street that are in need of renovation. Since the homes are located in a historic district, an architect has been engaged to work with the State of New Jersey to develop options for working with these properties; an idea of what is permissible is expected by the end of FY20. Renovation of the third and fourth floors of the north wing of Armitage Hall is also planned, and work is expected to be finished by the end of 2020.

<u>UPDATE ON THE JOINT HEALTH SCIENCES CAMPUS</u>

Dr. Dougherty called on Ms. Dana Redd, CEO of the Rowan University/Rutgers-Camden Board of Governors, to provide an update on the Joint Health Sciences Campus.

Ms. Redd welcomed Dr. Dougherty and Mr. Hundley as appointees from the Rutgers-Camden Board of Directors to the Rowan University/Rutgers-Camden Board of Governors. She looks forward to working with them to innovate the Camden bio-hub in the "eds and meds" corridor.

The Joint Health Sciences Center, located at the corner of Broadway and MLK Boulevard, is open for occupancy, and the Joint Board is working to transition the building from construction to full operation. The Joint Board's administrative offices relocated to the building on August 12, and they are in the process of working with Rutgers University–Camden, Rowan University, Cooper Medical School of Rowan University, and Camden County College to move into their respective spaces. The architect and contractor are working to complete a punch list of final items, and a ribbon-cutting ceremony is scheduled for October 15. The Joint Board has also issued a request for regional artists to submit proposals for 40-50 artworks to display throughout the building that capture the center's spirit of research and instruction.

The Joint Health Sciences Center represents the first two phases of a four-phase project. Ms. Redd indicated the Joint Board has a "large agenda to advance that highlights the work of the participating academic institutions and their impact on the city of Camden, the region, and the State of New Jersey."

REPORT ON THE STUDENT GOVERNMENT ASSOCIATION AT RUTGERS UNIVERSITY— <u>CAMDEN</u>

Dr. Dougherty called on Mr. Samuel Adepoju, undergraduate representative to the Camden Board of Directors and president of the Student Government Association at Rutgers University—Camden, to provide an update on the Student Government Association (SGA). Mr. Adepoju provided an overview of last year's accomplishments and this year's goals. He indicated that since student fees fund SGA, it is imperative for the organization to benefit students.

Last year, the majority of SGA's budget went to funding student clubs and organizations and sponsoring trainings and events. Noticing a need for increased cooling capacity at Rutgers University's food pantry, SGA purchased new refrigerators and freezers. Focusing on green initiatives, SGA also purchased four solar-powered tables in partnership with *The Gleaner*. The tables have outlets and wireless charging pads and will be installed in October.

This year, some of SGA's plans include hosting a town hall, parking symposium, and charity event. The organization also plans to partner with Athletics to organize a friendly game between the men's and women's soccer teams. To increase student engagement, SGA is also giving away water bottles and sponsoring a drawing for a charging pad for students who go to the organization's website and identify what SGA does.

OLD BUSINESS

Dr. Dougherty directed the Board's attention to old business. There was no old business.

NEW BUSINESS

Dr. Dougherty directed the Board's attention to new business. There was no new business.

ADJOURNMENT

Dr. Dougherty asked if there was any further business. Hearing none, he called for a motion and a second to adjourn the meeting at 1:50 p.m.

Minutes prepared and submitted by,

Michele L. Robinson Rutgers University–Camden Chancellor's Office